

BONITAH Bonitah's favorite subject is math and when she grows up, she wants to become a doctor. Her schooling is made possible by Father Alex You Memorial School in Mubende, Uganda, an ELMA Community Grants Program grantee. Cover and inset photo, Jjumba Martin

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Note from the CEO

THOMAS McPARTLAND
Chief Executive Officer
The ELMA Philanthropies Services



During 2015 and 2016, ELMA achieved key milestones including the celebration of our 10th anniversary. During this period, we expanded our activities and impact in a number of important ways which are highlighted throughout this Progress Report.

Ebola and Syria (Page 48)

The war in Syria and the related refugee crisis has exposed unprecedented numbers of children and families to a mix of toxic stresses. A global response is required to deal with the damage already inflicted and to mitigate further trauma for increasing numbers of those who are displaced and underserved. Disease outbreaks such as Ebola have reminded us that fragile health systems and limited numbers of appropriately skilled human resources can be easily overwhelmed, creating crisis far beyond the immediate consequences of a particular health emergency.

Unfinished Business in Pediatric HIV (Page 20)

In addition to responding to the Syrian refugee crisis and Ebola, during 2015 and 2016, ELMA focused on expanding HIV prevention, testing, and treatment services to children and adolescents through our Unfinished Business initiative. While pursuing this effort, it became apparent that adolescents – particularly girls – face an ever-growing set of challenges to their health, educational opportunities, and their ability to realize their full potential. Moving forward, ELMA will seek to better understand and address the urgent health and education needs of adolescent girls in Africa.

Music and Youth Development (Page 54)

In the United States, we will focus on expanding The ELMA Music Foundation's Music and Youth Development Alliance (MYDA) to support a greater number of organizations using music as a driver of holistic youth development.

What continues to define ELMA is a belief in what is possible tempered by the understanding that pragmatic, measured, and contextually correct interventions are needed to address the myriad of challenges our world, and particularly Africa, face. My hope for the future is best embodied in our cover photo of smiling Bonitah. I choose to believe her hopeful gaze is not just focused upon what is immediately in front of her but also upon the far horizon of what is possible if we remain confident and diligent in our collective efforts.



The ELMA Philanthropies Services

The ELMA Philanthropies Services is the services arm of The ELMA Group of Foundations.

From locations in New York, Cape Town, Johannesburg, and Kampala, The ELMA Philanthropies team develops program strategies, identifies and explores investment opportunities, monitors and evaluates investment performance, and manages strategic partnerships for The ELMA Group of Foundations.





The ELMA Group of Foundations

The ELMA Group of Foundations provides sizable philanthropic assistance to high-impact initiatives within each foundation's area of focus.

The ELMA Foundation

The ELMA Foundation's mission is to improve the lives of Africa's children and youth through the support of sustainable efforts to advance education, improve health, and relieve the effects of poverty.

The **ELMA**Relief Foundation

The ELMA Relief Foundation provides post-disaster emergency assistance throughout the globe with special attention to the needs of children, who often suffer disproportionately in the aftermath of such tragedies.

The ELMA Music Foundation

The ELMA Music Foundation invests in organizations in South Africa and the United States that either support youth development through music or provide assistance to members of the music community who undergo personal and financial hardship.

The ELMA Growth Foundation

The ELMA Growth Foundation invests exclusively in Africa in the growth of initiatives focused on the economic and social development of low-income individuals, families, and communities.

The ELMA South Africa Foundation

The ELMA South Africa Foundation funds selected programs not aimed specifically at children, within the country of South Africa.

The ELMA Vaccines and Immunization Foundation

The ELMA Vaccines and Immunization Foundation's mission is to expand vaccine and immunization coverage for children globally.



The ELMA Relief Foundation The ELMA Vaccines and Immunization Foundation

Africa

The ELMA Foundation The ELMA Growth Foundation

COUNTRY-SPECIFIC INVESTMENTS

Burkina Faso The ELMA Relief Foundation

Burundi

The ELMA Relief Foundation The ELMA Growth Foundation

Cameroon

The ELMA Relief Foundation The ELMA Vaccines and Immunization Foundation

Democratic Republic of Congo The ELMA Relief Foundation

Ethiopia The ELMA Foundation

The ELMA Relief Foundation The ELMA Growth Foundation The ELMA Vaccines and Immunization Foundation

Ghana

The ELMA Growth Foundation

Guinea

The ELMA Relief Foundation The ELMA Vaccines and Immunization Foundation

Guinea-Bissau

The ELMA Vaccines and Immunization Foundation

Haiti

The ELMA Relief Foundation

Jordan

The ELMA Relief Foundation

Kenya

The ELMA Foundation The ELMA Growth Foundation

Lebanon

The ELMA Relief Foundation

Lesotho

The ELMA Foundation

Liberia

The ELMA Foundation The ELMA Relief Foundation

Malawi

The ELMA Foundation The ELMA Growth Foundation

Mali

The ELMA Vaccines and Immunization Foundation

Mozambique The ELMA Foundation

HAITI

Namibia The ELMA Foundation

Niger

The ELMA Vaccines and Immunization Foundation

Nigeria

The ELMA Relief Foundation

Rwanda

The ELMA Foundation The ELMA Growth Foundation

Sierra Leone

The ELMA Relief Foundation

South Africa

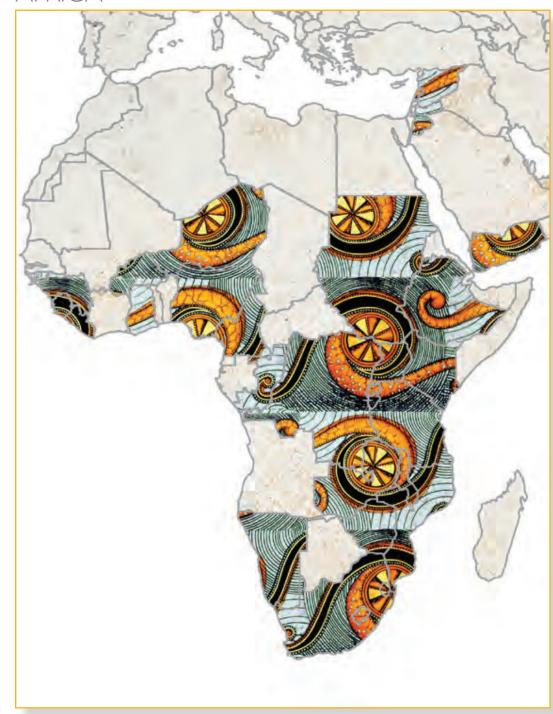
The ELMA Foundation The ELMA Music Foundation The ELMA Growth Foundation

The ELMA South Africa Foundation

South Sudan

The ELMA Relief Foundation

AFRICA



Swaziland The ELMA Foundation

Syria

The ELMA Relief Foundation

Tanzania

The ELMA Foundation The ELMA Growth Foundation

Uganda

The ELMA Foundation The ELMA Growth Foundation

United States

The ELMA Music Foundation

Yemen

The ELMA Relief Foundation

Zambia

The ELMA Foundation The ELMA Vaccines and Immunization Foundation

Zimbabwe

The ELMA Foundation The ELMA Relief Foundation The ELMA Vaccines and Immunization Foundation



The ELMA Foundation

The ELMA Foundation is the primary foundation within The ELMA Group of Foundations, and since the commencement of its activities in 2005, has grown into one of the world's largest private foundations focused exclusively on children in Africa.

The ELMA Foundation's investments fall within five portfolios:

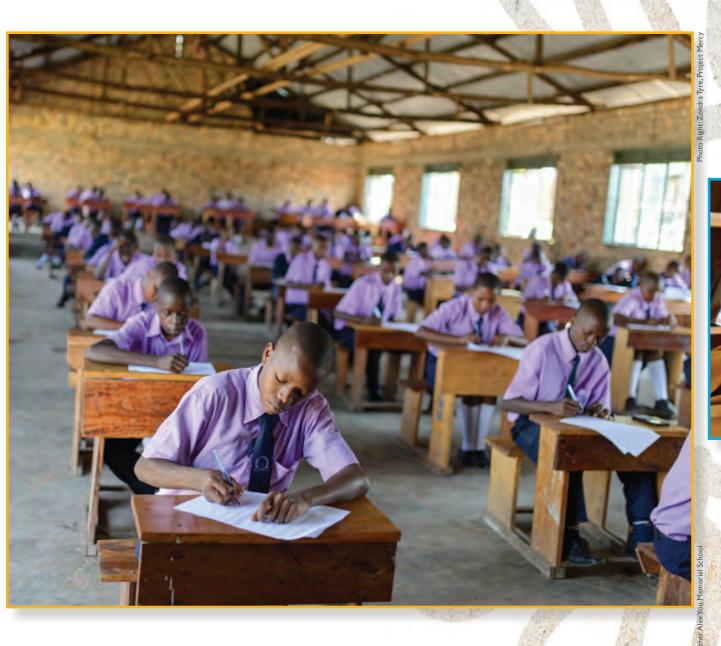
Education

Health

ELMA Community Grants Program

Other Grant Investments

Impact Investments



Education



In pursuit of its mission, The ELMA Foundation makes investments in programs and organizations that support the education and development of African children.

In particular, ELMA's education investments seek the following returns:

African children have access to quality early childhood care and development, and are prepared to learn and participate in primary education to maximize their long-term potential

African teachers are trained, supported, and retained to provide high-quality teaching

African schools are well-managed to provide quality education for their learners

African children successfully transition from one grade to the next on time with appropriate academic knowledge and life skills

To ensure long-term sustainability, ELMA's education investments aim to:

Align with government priorities while catalyzing the operationalization of relevant policies and service delivery

Increase coverage, equity, and quality of educational services

Support Africa-based organizations

Education

EARLY CHILDHOOD DEVELOPMENT (ECD)

GLOBAL

RESULTS FOR DEVELOPMENT INSTITUTE

Project support for a global initiative to analyze the challenges facing the early childhood workforce and to promote country-level development of policies and programs to strengthen the workforce

AFRICA

GRAND CHALLENGES CANADA

Project support to the Saving Brains initiative for sub-granting, focused on improving health, nutrition, cognitive development, and early stimulation in African children in the first 1,000 days of life

ETHIOPIA

SCHOOL READINESS INITIATIVE

General support for an organization providing quality ECD services, including teacher training, health checks, and deworming to 5,000 children in Addis Ababa annually

MOZAMBIQUE

ASSOCIAÇÃO WONA SANANA

General support for a leading ECD civil society organization to implement its new strategic plan, strengthen its M&E systems, and further its influence on a national scale

RWANDA

HARVARD UNIVERSITY

Project support to implement and test the effectiveness of a family-based home visiting intervention to promote ECD for vulnerable children ages 0-3, as part of Rwanda's national social protection program

Project support to train half of the preprimary teachers in Rwanda to deliver the new pre-primary curriculum, disseminate supportive teaching and learning materials to all pre-primary schools, and strengthen pre-service teacher training

SOUTH AFRICA

AFRICAN SELF HELPTRUST

General support for a well-established ECD training organization that undertakes ECD center development and practitioner training in underprivileged areas in Gauteng



CAPE EDUCATIONAL TRUST

General support for an organization expanding access to ECD through center and home-based ECD platforms and through the provision of an essential package of services to children

THE DG MURRAY TRUST

Project support for Ilifa Labantwana, a national initiative to develop quality. scalable, and sustainable ECD programs for disadvantaged children

KHULULEKA COMMUNITY **EDUCATION DEVELOPMENT CENTRE TRUST**

General support for an ECD training and implementation organization focused on increasing the number of trained ECD practitioners in the Eastern Cape

SMARTSTART

General support to seed an organization that aims to expand access to quality, affordable early learning for children by developing a network of licensed ECD facilitators and registered ECD "social franchises" throughout South Africa

TRAINING AND RESOURCES IN **EARLY EDUCATION**

General support for KwaZulu-Natal (KZN)'s largest ECD organization that provides integrated, coordinated, and quality ECD services for families and vulnerable children

WORDWORKS

General support for an organization that supports early language and literacy development in the first eight years of children's lives

ZAMBIA

CAMFED

Project support for scholarships for young women to become ECD teachers

ZIMBABWE

Project support for scholarships for young women to become ECD teachers





JF KAPNEK CHARITABLETRUST

Project support for the provision of comprehensive ECD services to 80% of eligible children in rural Mhondoro/Ngezi and Sanyati districts

Project support to renovate and equip 106 classrooms and create ECD centers in rural Mhondoro/Ngezi and Sanyati districts

STRONGER SCHOOLS PROVIDING QUALITY EDUCATION

LIBERIA

ABSOLUTE RETURN FOR KIDS

Project support for year one of a fiveyear plan to build the capacity of the Liberian Ministry of Education to contract the management of public schools to private operators in an effort to improve numeracy and literacy outcomes

SOUTH AFRICA

LEAP SCIENCE AND MATHS **SCHOOL**

General support in the form of a challenge grant for a network of secondary schools specializing in math and science and serving students from disadvantaged backgrounds in three provinces.

NEW LEADERS FOUNDATION

Project support for a pilot program seeking to demonstrate that a combination of user-friendly data dashboards and coaching school leaders on how to use them to make informed decisions will lead to improved school management

TEACHER TRAINING, DEVELOPMENT AND SUPPORT

SOUTH AFRICA

SAVE THE CHILDREN SOUTH AFRICA

Project support to improve the quality of up to 100 teacher graduates through specialized recruitment, mentoring, and exposure to best practice in high functioning schools in Thabo Mofutsanyana District in Free State

UNIVERSITY OF CAPETOWN. SCHOOLS DEVELOPMENT UNIT

Project support for the development of a Grade R (Kindergarten) Early Mathematics Program, including the related teaching and learning materials, and the training of 3,800 Grade R teachers in the Western Cape

UNIVERSITY OF JOHANNESBURG

Project support to: (1) establish a Centre for African Language Teaching and (2) support the foundation phase education program at the Teacher Education Campus in Siyabuswa

UGANDA

STIR EDUCATION

General support, restricted to Uganda, for an organization enhancing learning outcomes by equipping and motivating teachers to improve classroom practices

ZAMBIA

2015-2016 Education Investment

VLAAMSEVERENIGINGVOOR ONTWIKKELINGSSAMENWERKING ENTECHNISCHE FOUNDATION BIJSTAND (VVOB)

Project support to create teaching practice systems in five Colleges of Education in Zambia to enable ECD Education lecturers to mentor student teachers during their teaching internships

EDUCATION SPECIAL OPPORTUNITIES

AFRICA

AFRICA UNIVERSITY

Renewal scholarship support for 43 students to complete their undergraduate degrees

Challenge grant to encourage support from African donors and project support to strengthen AU's development capacity related to African donors

AFRICAN LEADERSHIP ACADEMY

No-interest unsecured loan (forgivable based on sustainable milestones) to support sustainability of an African educational institution developing the next generation of African leaders

SOUTH AFRICA

IKAMVAYOUTH

General support for a growing afterschool tutoring organization that has a proven track record in improving educational outcomes for disadvantaged high school students

THE LEARNING TRUST

General support to an organization providing capacity building services and financial support to start-up education organizations in the Western and Eastern Cape provinces





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Health

In pursuit of its mission, The ELMA Foundation invests in programs and organizations that support the healthy growth and development of African children.

In particular, ELMA's health investments seek the following returns:

African mothers have access to appropriate maternal and newborn care so they can ensure their newborns have the best possible start in life

African children and mothers have the nutrition they need to develop into their true potential

African women and children avoid HIV infections and those living with HIV survive and thrive

African children have access to appropriate preventative and curative health services and treatment so they can survive and thrive

To ensure long-term sustainability, ELMA's investments aim to:

Strengthen health systems with a particular focus on infrastructure and human resources for health

Increase coverage, equity, quality, and safety of integrated health services

Support Africa-based organizations

ELMA's Unfinished Business in Pediatric HIV

CREATING AN AIDS-FREE FUTURE FOR AFRICA'S CHILDREN

ELMA's Unfinished Business initiative aims to expand HIV prevention, testing, treatment, and treatment retention services for children and adolescents in high-burden countries in Africa.

The term "Unfinished Business" is based on the realization that early gains in investing in pediatric HIV, while impressive, were still not enough to find, test, and treat all children living with HIV, or to prevent new infections.

Between 2006 and 2011, alongside UNITAID, the Elton John AIDS Foundation, the Bill and Melinda

HIV were accessing treatment, compared to less than 20,000 in 2005.



Gates Foundation, and the Children's Investment Fund Foundation, ELMA invested in the Clinton Health Access Initiative (CHAI)'s ground-breaking HIV program, which helped reduce the price of pediatric HIV treatment from USD745 per child per year in 2005 to USD103 per child per year by 2010. CHAI supported national governments to scale-up early infant diagnosis, resulting in more than 8,000 facilities diagnosing HIV in infants at the end of 2010, compared to less than 200 in 2005. At the end of 2010, 305,000 children living with

In spite of these gains, in 2013, only a quarter of the 2.6 million children living with HIV (88% of whom were in Africa) had access to treatment.

To help close this gap, ELMA has combined forces with a group of concerned funders, implementing partners, and governments to make significant investments towards achieving an AIDS-free generation of children and adolescents in multiple high-burden countries in Africa. This synopsis focuses on concerted efforts made in South Africa, Uganda, and Zimbabwe, three countries that together account for 22% of the world's children living with HIV².



Using 2013/2014 government targets to define our investment goal, ELMA's Unfinished Business initiative aims to find an additional 80,000 HIV-positive children and adolescents in these countries, support their rapid enrollment onto Antiretroviral Therapy, and provide support services to ensure retention. To achieve this, ELMA has invested in 21 implementing partners who have the knowledge and resources to reach, treat, and support children in districts with the highest number of HIV-positive children who are not yet diagnosed or on treatment.

^{1 &}quot;U.S. Philanthropic Support to Address HIV/AIDS in 2014." Funders Concerned About AIDS. fcaaids.org/resourcetracking

² "Children, Adolescents, and AIDS in 2016." UNICEF. childrenandaids.org/situation

^{3 &}quot;South Africa HIV Epidemic Profile." UNAIDS, 2014. unaidsrstesa.org/wp-content/uploads/2015/05/UNAids-Profile-South-Africa.pdf-18-Feb.pdf

^{4&}quot;UNAIDS Gap Report 2014." unaids.org/sites/default/files/media_asset/UNAIDS_Gap_report_en.pdf

^{5&}quot;Zimbabwe HIV Epidemic Profile." UNAIDS, 2014. unaidsrstesa.org/wp-content/uploads/2015/05/UNAids-Profile-Zimbabwe.pdf

In Uganda, CHAI and the Ministry of Health are coordinating a joint effort between Mildmay Uganda, Baylor **College of Medicine Children's** Foundation, and Elizabeth Glaser Pediatric AIDS Foundation, to find, test, and treat previously unreached children and adolescents in 19 highburden districts.

In Zimbabwe, **CHAI**, working with the Ministry of Health, World Education, Africaid, and other key partners have mapped the 11 districts where the majority of unreached children are estimated to be located. These implementing partners are



working intensely to improve facility-based testing and care. Africaid, a leader in adolescent-focused HIV counseling and care, is supporting the government and all of the national treatment partners to set up peer-led support groups that offer services tailored to the needs of adolescents.

Looking forward, ELMA is applying a gender analysis to HIV testing, treatment, and, importantly, prevention. This is because adolescent girls and young women in Sub-Saharan Africa are becoming newly infected with HIV in increasing numbers. In 2015, 450,000 new infections occurred among adolescent girls and young women ages 15-24 in Sub-Saharan Africa, or approximately 8,600 new infections per week6, creating an urgency to find and treat girls who have already been infected, and prevent new infections in this particularly vulnerable population. Several factors increase young women and girls' risk of contracting HIV, including high rates of school drop-out and gender based violence. ELMA is currently working with governments, non-governmental partners, and sector experts on how best to prevent new infections in adolescent girls and young women.

ELMA's Unfinished Business in Pediatric HIV will remain unfinished until a much higher number of HIV-positive children and adolescents in our priority geographies are found and linked to life-long treatment, and the rate of new infections has reduced significantly, particularly in adolescent girls. To this end, **ELMA** will continue to invest in prevention, testing, and treatment programs to ensure all children and adolescents survive and thrive.



- AIDS Foundation South Africa
- mothers2mothers
- Networking HIV/AIDS Community of South Africa
- Trust for Health Systems Planning and Development
- Wits Health Consortium
- Zoe-Life Innovative Solutions

Johannesburg

- Anova Health Institute
- Community AIDS Response
- Grassroot Soccer
- HIVSA
- Right to Care
- Wits Health Consortium

Eastern Cape

UNICEF

- Children's Foundation Uganda
- · Elizabeth Glaser Pediatric AIDS Foundation
- Infectious Diseases Institute
- Mildmay Uganda
- Clinton Health Access Initiative

ZIMBABWE

- Africaid
- Clinton Health Access Initiative
- World Education

^{6&}quot;HIV Prevention Among Adolescent Girls and Young Women." UNAIDS, 2016. unaids.org/sites/default/files/media asset/UNAIDS HIV prevention among adolescent girls_and_young_women.pdf

he ELMA Foundation: HEALTH

CHILD AND ADOLESCENT HEALTH AFRICA

THE END FUND

General support to an organization aiming to control and eliminate the most prevalent neglected tropical diseases (NTDs) by providing technical assistance and funding to high impact NTD programs

UNIVERSITY OF CAPETOWN

Project support for the African Pediatric Fellowship Program to train pediatric specialists from university hospitals across Africa

Project support for the Child Nurse Practice Development Initiative to support postgraduate scholarships and build clinical pediatric nursing capacity in East and Southern Africa

MALAWI

UNIVERSITY OF MALAWI, COLLEGE OF MEDICINE

Project support to provide postgraduate pediatric training for 16 doctors

Project support for scale-up of Bubble Continuous Positive Airway Pressure breathing therapy in 10 government and eight Christian Health Association of Malawi (CHAM) hospitals, and the provision of equipment, training, and mentoring in all 28 government hospitals and eight CHAM hospitals

Project support for scholarships for 15 Bachelor of Science (BSc) Clinical Officer in Pediatrics and Child Health, 20 BSc Clinical Officer in Anaesthesia and Intensive Care, and four Master of Medicine in Anaesthesia and Intensive Care

UNIVERSITY OF MALAWI, KAMUZU COLLEGE OF NURSING

Project support to train 15 Master of Science (MSc) and 48 BSc child health nurses and build the grantee's capacity to deliver the MSc in Child Health Nursing programs

NAMIBIA

THE SYNERGOS INSTITUTE

Project support for constructing and operationalizing 20 primary healthcare clinics

SOUTH AFRICA

NELSON MANDELA CHILDREN'S HOSPITALTRUST

Project support for the construction and commissioning of the recently opened Nelson Mandela Children's Hospital

Support for costs incurred in its operations during the initial three-year post-construction period of the Nelson Mandela Children's Hospital

UMTHOMBOYOUTH DEVELOPMENT FOUNDATION

General support to an organization focused on increasing and retaining rural health professionals

WITS HEALTH CONSORTIUM

Project support to build the Empilweni Services and Research Unit at Rahima Moosa Mother and Child Hospital

TANZANIA

CHILDREN IN CROSSFIRE

Project support for a pediatric oncology program to improve treatment, care, and support for children with cancer

JOAN AND SANFORD I.WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY

Project support to establish a pediatric burn unit at Sekou Toure Regional Referral Hospital

UGANDA

CLINTON HEALTH ACCESS INITIATIVE

Project support to increase uptake of Oral Rehydration Salts/Zinc (ORS/Zinc) to treat diarrhea in children

Project support to improve national supply, logistics, and distribution of diagnostics and treatments for pneumonia, malaria, and diarrhea and to improve case management among private providers in nine high-burden districts in Uganda

THE INTERNATIONAL UNION AGAINST TB AND LUNG DISEASE

Project support to improve childhood TB diagnosis, treatment, and prevention by developing a sustainable delivery model for childhood TB control

ZIMBABWE

UNIVERSITY OF ZIMBABWE - COLLEGE OF HEALTH SCIENCES

Project support for 11 scholarships for pediatric postgraduate training to increase the number of pediatricians in central and provincial hospitals



HIV AND TB

South Africa, Uganda, and Zimbabwe HIV Unfinished Business grantees are listed on page 23

AFRICA

FOUNDATION FOR INNOVATIVE NEW DIAGNOSTICS

Project support for optimization and validation of an accurate, cost-effective, and easy-to-use diagnostic for children with TB

PEDIATRIC AIDSTREATMENT FOR AFRICA

General support to an African network that develops capacity of frontline health-care providers in 24 countries to test, treat, and provide care for children living with HIV

KENYA

ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION

Project support to expand access to HIV testing and treatment by accelerating implementation of Provider Initiated Testing and Counseling for children alongside the introduction of new Point of Care Early Infant Diagnostic technology

LWALA COMMUNITY ALLIANCE

General support for an organization scaling up the delivery of integrated under five and HIV/ Prevention of Mother-to-Child Transmission (PMTCT) healthcare through facility based and community outreach interventions in North Kamagambo, Western Kenya, which has a population of 20,000

LESOTHO

CLINTON HEALTH ACCESS INITIATIVE

Project support to expand access to pediatric care and treatment through outreach and mobile health in a joint effort with the Vodafone Foundation and Government of Lesotho

MALAWI

CLINTON HEALTH ACCESS INITIATIVE

Project support to close the pediatric HIV and TB care and treatment gap by supporting ministries of health and key partners

MOZAMBIQUE

FUNDAÇÃO ARIEL GLASER CONTRA O SIDA PEDIÁTRICO

Project support to improve pediatric and maternal TB diagnosis, prevention, and treatment in four high-burden districts in Maputo Province

SOUTH AFRICA

UNIVERSITY OF KWAZULU-NATAL

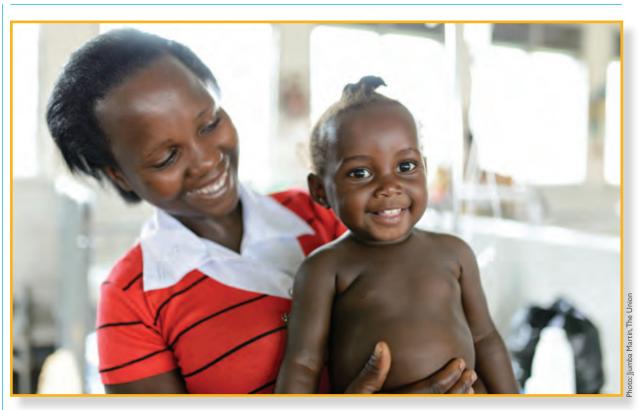
Project support to the 20,000+ Partnership for HIV Survival to rapidly implement the 2010 WHO guidelines on PMTCT and HIV and Infant Feeding in Ilembe District, as part of the Partnership.

SWAZILAND

ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION

Project support to expand access to HIV testing and treatment by accelerating implementation of Provider Initiated Testing and Counseling for children alongside the introduction of new Point of Care Early Infant Diagnostic technology

Selected Health Investments active during 2015 and 2016



ZAMBIA

CLINTON HEALTH ACCESS INITIATIVE

Project support to close the pediatric HIV and TB care and treatment gap by supporting ministries of health and key partners

ELIZABETH GLASER PEDIATRIC AIDS FOUNDATION

Project support to expand access to HIV testing and treatment by accelerating implementation of Provider Initiated Testing and Counseling for children alongside the introduction of new Point of Care Early Infant Diagnostic technology

MATERNAL AND NEWBORN

ETHIOPIA

UNICEF

Project support to scale up communitybased newborn care including testing and treatment of neonatal sepsis

KENYA

KISUMU MEDICAL AND EDUCATIONAL TRUST

Project support to alleviate postpartum hemorrhage death and disability by accelerating uptake of the Uterine Balloon Tamponade package in four high-burden counties

MALAWI

FRIENDS OF SICK CHILDREN

Project support for extensions and alterations to the Kangaroo Mother Care Ward at Queen Elizabeth Central Hospital in Blantyre

UNIVERSITY OF MALAWI, KAMUZU COLLEGE OF NURSING

Project support for scholarships for 80 students to obtain a BSc in Nursing and Midwifery

SOUTH AFRICA

PHILANI NUTRITION CENTRES TRUST

General support for an organization that trains "mentor mothers" to provide home-based health services to pregnant women and children under five, including antenatal care, infant and young child feeding counseling, early identification and rehabilitation of under-nourished children, and ECD

PRAEKELT FOUNDATION

Project support in partnership with Johnson & Johnson, for MomConnect, a National Department of Health-led mobile health initiative to connect pregnant women to public health facilities, send them messages about their and their baby's health, and thereby improve uptake of antenatal and postnatal care

UNIVERSITY OF KWAZULU-NATAL, CENTRE FOR RURAL HEALTH

Project support for implementation of the KZN Initiative for Newborn Care (KINC) in partnership with the KZN Department of Health

UNIVERSITY OF LIMPOPOTRUST

Project support for implementation of the national newborn care strategy and for the improvement of newborn and pediatric health in Limpopo by scaling priority interventions province-wide

TANZANIA

COMPREHENSIVE COMMUNITY BASED REHABILITATION IN TANZANIA

Project support for the construction of the Baobab Maternity Hospital

IFAKARA HEALTH INSTITUTE

Project support to improve districts' capacities to manage obstetric emergencies through the introduction of the non-pneumatic anti shock garment and a 'closed user group' mobile support system

PATHFINDER INTERNATIONAL

Project support to improve pre and post-natal care, birth attendance, HIV testing, counseling, and treatment for mothers and newborns in hard to reach locations

PHARMACCESS

Project support to build capacity of private providers to deliver an expanded range of quality maternal, newborn, and child health services for rural poor communities

TOUCH FOUNDATION

Project support to strengthen Bugando Hospital into a center of excellence for nurse training, in part by expanding external rotations for Assistant Medical Officers and Nurses

UGANDA

BAYLOR COLLEGE OF MEDICINE CHILDREN'S FOUNDATION

Project support for the Saving Mothers Giving Life program that expands safe birth services to women and newborns during the critical period of labor, delivery, and first 48 hours postpartum

INFECTIOUS DISEASES INSTITUTE

Project support for the Saving Mothers Giving Life program that expands safe birth services to women and newborns during the critical period of labor, delivery, and first 48 hours postpartum

THE UNIVERSITY OF CALGARY

Project support to establish an East Africa center of excellence in simulation training, research, and skills enhancement in maternal and newborn care at Mbarara University of Science and Technology

ZAMBIA

AFRICARE

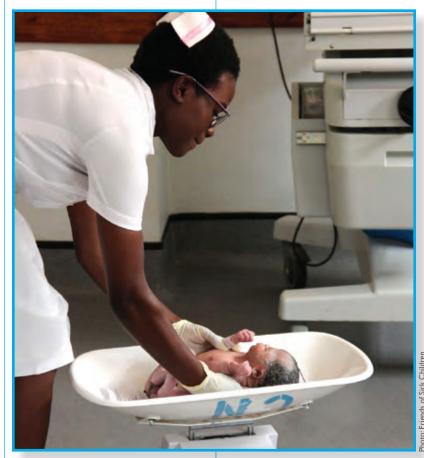
Project support for the renovation of high-quality sustainable maternity homes to increase access to quality intrapartum care among vulnerable rural women

BOSTON UNIVERSITY

Project support for the renovation of 12 maternity homes to increase quality intrapartum care for vulnerable rural women

CENTRE FOR INFECTIOUS DISEASE RESEARCH IN ZAMBIA (CIDRZ)

Project support for the Preterm Resources, Education, and Effective Management for Infants initiative which ensures women at risk for preterm delivery receive high-quality clinical care



ZIMHEALTH

2015-2016 Health Investment List

Project support to expand the maternity unit at Mabvuku Polyclinic in Harare to include an obstetric theatre and neonatal unit

NUTRITION

ETHIOPIA & RWANDA

CLINTON HEALTH ACCESS INITIATIVE

Project support to reduce childhood malnutrition through advisory and brokerage services to the governments of Ethiopia and Rwanda to set up in-country production and distribution of complementary foods for babies (6-23 months), and pregnant and lactating women

SOUTH AFRICA

UNIVERSITY OF KWAZULU-NATAL, CENTRE FOR RURAL HEALTH

Project support to improve exclusive breastfeeding rates in KZN through the KZN Initiative for Breastfeeding Support, a partnership of KZN Department of Health, Centre for Rural Health and UKZN Department of Pediatrics and Child Health





HEALTH SPECIAL OPPORTUNITIES

LIBERIA

CLINTON HEALTH ACCESS INITIATIVE

Project support to secure resources and establish critical core capacity within the Ministry of Health and national institutions for the launch of a National Health Workforce program

RWANDA

CLINTON HEALTH ACCESS INITIATIVE

Project support to review and implement mid-course corrections in Rwanda's Human Resources for Health Program and operationalize the Academic Consortium for Human Resources for Health, Inc. to assist other African countries who seek to adopt a similar model

UGANDA

GLOBAL HEALTH CORPS

Project support for a public health fellowship program supporting the placement of young Ugandan professionals in organizations that provide child-focused health services



In Africa, particularly in rural areas, community-based organizations (CBOs) are often the only safety net for children with the greatest developmental and survival needs. CBOs often serve areas that governments,

Launched in 2012, The ELMA Community Grants Program (ECGP) provides grants, mostly in the form of general support, to CBOs and other small NGOs in Southern and East Africa that provide direct humanitarian services to children and their families.

These services aim to provide for the following essential needs for children:

Physiological needs – such as food, water, clothing, and shelter **Safety needs** – such as protection, psycho-social support, and health

Using creative and resourceful methods, organizations supported through The ELMA Community Grants Program work with local communities and families to reach some of the most marginalized and vulnerable groups in society, from children with disabilities to unaccompanied minors crossing country borders.

In addition to ELMA's financial investment, certain grantees supported by The ELMA Community Grants Program receive tailored support to assist their learning and capacity in the areas of fundraising, financial management, leadership, monitoring and evaluation, and program development.

With a relatively small financial investment and additional support, these organizations are able to better serve their beneficiaries.

AFRICA

FOUNTAIN OF LIFE

Provides comprehensive trauma and psychosocial counseling, community awareness, and linkage to support services for children and adolescent victims of sexual abuse and gender-based violence

KENYA

DIGNITAS PROJECT TRUST

Provides marginalized community educators in five informal settlements with training, coaching, and professional development

LITTLE ROCK ECD CENTER

Provides inclusive ECD education and housing to special needs children, orphans, and vulnerable children

RIZIKI KENYA

Provides orphans and other vulnerable children with access to quality education, healthcare, and improved nutrition

STARA PEACE WOMEN **ORGANIZATION**

Provides education, food, and psychosocial support to orphans and vulnerable children

LESOTHO

GROW

Provides care for orphans and vulnerable children by addressing issues of food security, livelihood recovery, and non-formal education of herd boys

PHELISANONG PITSENG WITH **DISABLED GROUP**

Provides disabled, orphaned, and other vulnerable children with nutrition, school boarding facilities, health, and educational support

ST BERNADETT RESOURCE CENTRE FORTHE BLIND

Provides a specialized primary school and boarding facilities for visually impaired and blind children

THUSO-E-TLA-TSOA-KAE PRIMARY SCHOOL

Runs a tuition-free school and boarding house for disadvantaged children with multiple disabilities

TOUCHINGTINY LIVESTRUST

Provides integrated care to vulnerable children under five and their caregivers

MALAWI

CHILDREN OF BLESSING TRUST

Provides therapeutic and health services, nutrition, and specialized education for disabled and malnourished children

FOUNDATION FOR COMMUNITY AND CAPACITY DEVELOPMENT

Provides ECD, community prevention of mother-to-child transmission of HIV, adolescent HIV prevention, and vocational skills training for youth

Provides comprehensive trauma and psychosocial counseling, community awareness, and linkage to support services for children and adolescent victims of sexual abuse and gender-based

KINDLE ORPHAN OUTREACH

Provides health care and educational support for orphaned and vulnerable

LIFE CONCERN ORGANIZATION

Reduces child sexual abuse, increases access to education, and promotes sexual reproductive health and children's rights among orphans, other vulnerable children, and adolescents

MANGOCHI ORPHANS EDUCATION ANDTRAINING

Provides free quality primary school education, nutrition, and essential support to orphans and vulnerable children

MATUNKHA DEVELOPMENTTRUST

Provides access to education, health services, and psychosocial care to orphans and vulnerable children and their families

RIGHTS INSTITUTE FOR SOCIAL EMPOWERMENT

Provides quality health and education services for children, adolescents, and women while protecting their fundamental human rights

SALIMA AIDS SUPPORT ORGANIZATION

Provides health care, nutrition, and educational support to orphaned and vulnerable children

URUNII CHILD-CARETRUST

Provides essential nutrition for children and malaria prevention for rural communities

YOUTH FOR DEVELOPMENT AND **PRODUCTIVITY**

Provides localized emergency relief to vulnerable children, youth, and their families affected by flooding

Provides essential services to children and youth and ensures food security for vulnerable families in rural communities



Mukisa Foundation

In 2015, Mukisa provided more than 800 disabled children and their caregivers with free quality education, therapy, and counseling services.

In addition to direct service provision, Mukisa helps children with special needs reach their full potential by advocating on their behalf to government, and supporting the collaboration of community members, service providers, and other non-profit organizations serving children with special needs.



MOZAMBIQUE

ASSOCIAÇÃO MOCAMBICANA PARA O DESENVOLVIMENTO COMUNITARIA CONCERTADO

Provides ECD, nutrition, educational, and prevention of mother-to-child transmission support to vulnerable families

ASSOCIAÇÃO MOVIMENTO SOCIAL **SÃO GABRIEL**

Provides ECD and education services, nutritional support, and after-school activities for vulnerable children

ASSOCIAÇÃO PÁRA O DESEN-VOLVIMENTO COMUNITÁRIO **KUWANGISANA**

Provides ECD, remedial education, and prevention of mother-to-child transmission of HIV services to women and children

CARITAS REGIONAL DE CHOKWE

Provides ECD services, nutritional, and housing support to orphaned and vulnerable children

THE ASSOCIATION FOR CHILDREN WITH LANGUAGE, **SPEECH AND HEARING IMPAIRMENTS OF NAMIBIA**

Provides quality, specialized education and other services to disadvantaged deaf and hearing-impaired children and their caregivers

CHESHIRE HOMES (NAMIBIA) TRUST

Provides therapeutic treatment and assistance to children with disabilities

LIGHT FORTHE CHILDREN **FOUNDATION**

Provides nutrition, education, and home-based care to orphans and other vulnerable children

OMBETIA YEHINGA ORGANISATION (TRUST)

Supports vulnerable adolescents and youth in schools and community clubs using the creative arts as a medium, alongside psychosocial support

ABLE CHILDREN ORGANIZATION

Provides nutrition, education, and psychosocial support to orphans and other vulnerable children

STEPS NAMIBIA CLUBFOOT PROGRAMME

Provides clubfoot correction treatment for infants

WALVIS BAY CHILD AND FAMILY CENTRE

Provides education, therapy services, and psychosocial support for physically and intellectually disabled children

SOUTH AFRICA

ANNA FOUNDATION

Provides quality after-school services to disadvantaged children living in rural farming communities

AREBAOKENG MULTIPURPOSE AND PALLIATIVE CARE CENTRE

Provides a continuum of care from ECD to after-school care, for orphaned and vulnerable children

Selected ECGP Investments active during 2015 and 2016

(continued)

SOUTH AFRICA

BULUNGULA INCUBATOR

Provides children with quality education, nutrition, health, and basic services

HANTAM COMMUNITY EDUCATION TRUST

Provides a continuum of integrated educational and humanitarian care for rural children and youth

HI HOPES

Provides early intervention services and support to hearing impaired infants and their families

LESEDI EDUCARE ASSOCIATION

Provides children with access to quality ECD through training, education, and support programs in rural and urban communities

MALAMULELE ONWARD

Provides comprehensive rehabilitation therapy to children with cerebral palsy who live in underserved, rural areas

MESSINA COMMUNITY HOME BASED CARE PROJECT

Provides healthcare, nutrition, social services, and life skills training to vulnerable families and orphaned children through home visits and two community drop-in centers

NETVIR PRET

Provides integrated after-school care and youth development to vulnerable young children and adolescents living on farms

THE PEBBLES PROJECT TRUST

Provides a continuum of care to children living on farms from ECD to after-school clubs

THOLULWAZI UZIVIKELE

Provides integrated care, focused on early childhood and youth development, to vulnerable children and youth

UHAMBO FOUNDATION

Provides training and support services for families and communities of children with disabilities



WOZA MOYA COMMUNITY DEVELOPMENT PROJECT

individuals including

vulnerable children.

many orphans and

Provides quality home-based care and essential support to orphaned and vulnerable children and their families

SWAZILAND

CABRINI MINISTRIES

Provides comprehensive, integrated health care, education, and psychosocial support services to children and their families

MOYATRUST

Provides holistic care to orphaned and vulnerable children in rural communities

ST JOSEPH'S BOARDING HOUSE

Provides boarding facilities, nutrition, after-school activities, and other support to orphaned and vulnerable children attending primary and high school

THE SHAMBATRUST

Provides educational, nutritional, and psychosocial support and access to health services for children at three neighborhood care points

SIPHILILE MATERNAL AND CHILD HEALTH

Provides health and nutrition home-based services to pregnant mothers and vulnerable children in disadvantaged peri-urban areas

VUSUMNOTFO

Trains community members on social, economic, and agricultural development, and trains teachers and caregivers on best practices in ECD

UGANDA

BLESS A CHILD FOUNDATION

Provides treatment services and palliative care to pediatric cancer patients

BUGERERE EDUCATION SUPPORT ORGANIZATION

Provides disadvantaged children and families with access to free quality formal education, meals, scholastic materials, and vocational skills training

CHILD RESTORATION OUTREACH

Reconnects street children with their families and empowers them to become productive members of their communities

FR.ALEXYOU MEMORIAL SCHOOL

Provides quality nursery and primary education and holistic community development for poor communities

MUKISA FOUNDATION

Provides therapeutic care, medical treatment, and educational support to children and youth with special needs and to their caregivers

SOFT POWER EDUCATION

Provides safe learning environments and education for children in rural populations and training for community members to develop their own sustainable livelihood projects

TUNAWEZA CHILDREN'S CENTRE

Provides children with special needs access to therapy, specialized education, and day programs

WELLS OF HOPE MINISTRIES

Provides educational, psychosocial, medical, and feeding support to children of prisoners and similar care to their parents

ZAMBIA

AFRICA DIRECTIONS

Youth-led organization that provides a wide range of services including psychosocial support, health services, and life skills training to young people ages 4-26

CHILDREN IN DISTRESS (CINDI KITWETRUST)

Provides essential services to children and their caregivers in peri-urban communities

learning programs.

MAPALO SUPPORT GROUP

Provides HIV-positive mothers with best feeding practices and HIV-exposed infants with nutrition while eliminating mother-to-child transmission activities

SPECIAL HOPE NETWORK ZAMBIA

Provides special education and therapeutic services to children with intellectual disabilities and support to their caregivers

TINYTIMAND FRIENDS

Provides medical, nutritional, and psychosocial support to HIV-positive orphans, vulnerable children, and pregnant women

VILLAGE OF HOPE - MONGU BRANCH

Provides nutrition, medical care, education, and psychosocial support to orphans and vulnerable children and their families

ZAMBIAN INSTITUTE FOR SUSTAINABLE DEVELOPMENT

Provides underprivileged adolescents and youth with educational support and youth development interventions

ZIMBABWE

CHIEDZA CHILD CARE CENTRE

Provides a broad spectrum of educational, health, and financial assistance to vulnerable children (ages 3-18), and their caregivers

CHIEDZA COMMUNITY WELFARE TRUST

Provides educational, healthcare, and psychosocial services to children in rural disadvantaged communities

CHILD PROTECTION SOCIETY

Provides essential health, education, and protection services to children in high density suburbs

EDWARD NDLOVU MEMORIAL TRUST

Provides access to educational and literacy resources in rural and urban schools and communities through library programs

FAMILY AIDS COUNSELLING TRUST - CHIREDZI

Provides holistic care to orphaned and vulnerable children and families affected by HIV in rural and urban communities

HEATHER CHIMHOGA ORPHAN CARE

Provides education, nutrition, and medical provisions to orphans and vulnerable children

KIDZCAN CHILDREN'S CANCER RELIEF

Provides medical and psychosocial care to children living with cancer and blood disorders

NHAKA FOUNDATION

Provides access to ECD and nutritional support to rural children

NZEVE DEAF CHILDREN'S CENTRE

Provides a holistic education and psycho-social intervention for deaf children and their families

ROZARIA MEMORIAL TRUST

Provides educational and nutritional support to children affected by HIV/ AIDS, while empowering the community to reduce the spread of HIV and promote positive living



GRANTS PROGRAM

COMMUNITY

ELMA

The ELMA Foundation:



Other Grant Investments

On a select basis, The ELMA Foundation makes grant investments that may not fit neatly within, or that bridge our Education or Health program strategies.

Examples to date include:

Children's rights – supporting organizations or programs that advance the legal rights of children

Children's policy formation – providing support so that public policy as it concerns children is formed on well-documented facts and evidence

Vocational training – assisting disadvantaged youth to have practical vocational training to prepare them for the job market

ETHIOPIA

JERUSALEM CHILDREN AND COMMUNITY DEVELOPMENT ORGANIZATION

Project support for re-granting and training assistance to community-based organizations serving vulnerable children

SOUTH AFRICA

ACFS COMMUNITY EDUCATION AND FEEDING SCHEME

General support for a long-standing South African organization that provides mass feeding, health, and nutrition support to children living in Soweto and the East Rand

LEGAL RESOURCESTRUST

Project support to strengthen organizational capacity and sustainability for the advancement of children's rights

SALESIAN INSTITUTE YOUTH PROJECTS

General support for an organization providing education and vocational training of disadvantaged youth living in and around Cape Town

UNIVERSITY OF CAPETOWN, CHILDREN'S INSTITUTE

General support for a premier research, advocacy, and policy development institute, whose work increases the evidence base for child-centered policies and action

UNIVERSITY OF PRETORIA, CENTRE FOR CHILD LAW

General support for a social justice institute focused on advancing the realization of children's rights in South Africa





The ELMA Foundation: OTHER GRANT INVESTMENTS



Impact Investments

ELMA's Impact Investment Portfolio is comprised of for-profit entities that are mission aligned with The ELMA Foundation's focus on improving the lives of African children.

With over-burdened and in some cases failed public services, many private companies are providing essential healthcare and education services across the African continent for both poor and middle class communities. More than 50% of health services in Africa are provided by private companies¹. Thus to reach an even greater number of children with improved education and healthcare services, via its Impact Investment strategy, ELMA continues to build a portfolio of both pooled investment funds and direct investments into individual companies that are mission aligned with ELMA.

 $[\]label{lem:condition} \begin{tabular}{ll} $\text{''The Business of Health in Africa.'' International Financial Corporation, 2007. unido.org/fileadmin/user_media/services/PSD/BEP/IFC_HealthinAfrica_Final.pdf \end{tabular}$

DIRECT INVESTMENTS

CUREVAC

Investment in a German-based biotechnology company that is developing a number of product lines using mRNA technology. Of most interest to ELMA is the vaccine technology that, if successful, could eliminate the need for cold storage which currently hampers vaccine delivery in many African countries.

SHONAQUIP

No-interest, no-fee loan to a private South African company that manufactures quality, adjustable, modular children's posture support wheelchairs and posture management systems appropriate for resource poor settings. Shonaquip's products come standard with occupational therapy support.

SPARK SCHOOLS

Investment in a private company that has established a chain of affordable primary schools reaching a market segment that currently has few quality options. SPARK uses a blended learning model with highly trained teachers and technology to keep costs under control.

POOLED INVESTMENT FUNDS

AFRICA HEALTH FUND

Investment in a private equity fund that invests in private sector health care providers serving low to middle income populations in Africa

INVESTMENT FUND FOR HEALTH IN AFRICA II

Investment in a private equity fund that targets both a financial and social return by investing in private healthcare companies in Sub-Saharan Africa

MEDICAL CREDIT FUND

Investment in a fund that provides loans, alongside local banks, to healthcare providers serving poor and underserved communities in a number of African countries. All borrowers participate in a quality improvement program aimed at increasing the quality of services offered by the provider.

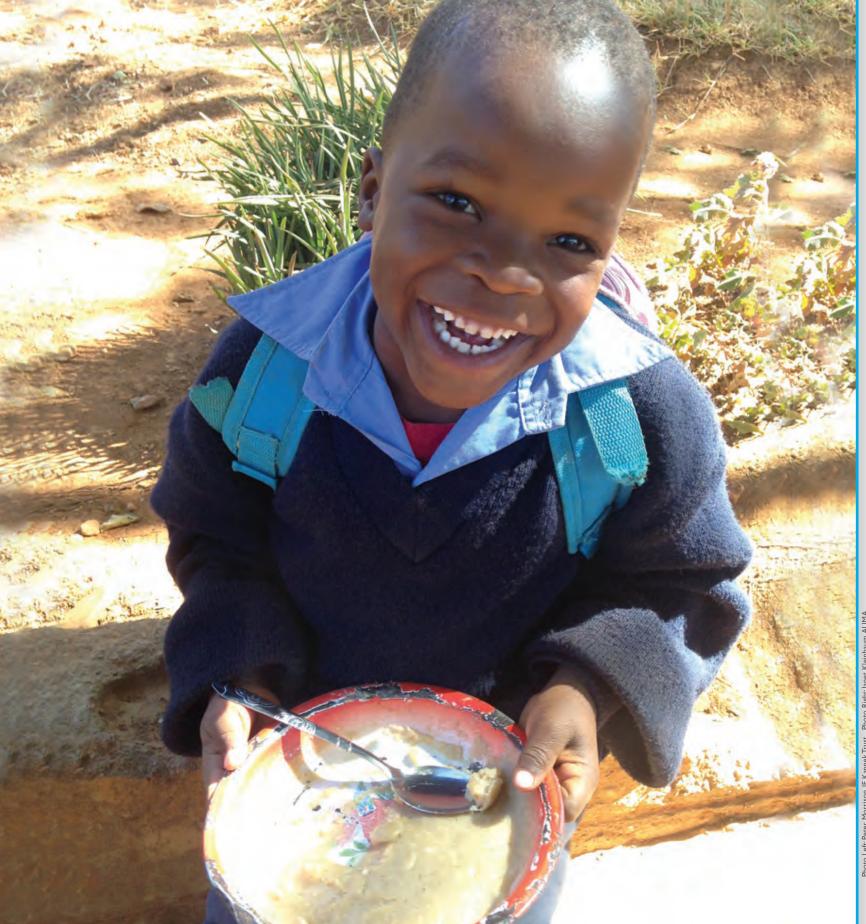




The ELMA Foundation: IMPACT INVESTMENTS



Photo: Anthony Bila, ASHA Trust



The ELMA Relief Foundation



The ELMA Relief Foundation supports relief efforts for populations affected by both natural and man-made disasters, with a special emphasis on children.

ELMA Relief investments fall into three clusters:

Response – meeting the urgent needs of affected communities in a timely manner immediately following disaster onset

Recovery – rebuilding communities following a disaster

Risk Reduction – alleviating the suffering of underserved low-income communities affected by cyclical and predictable disasters

Ebola and Syria

SPECIAL INITIATIVES OF THE ELMA RELIEF FOUNDATION

In 2015 and 2016, the world faced particularly profound humanitarian crises affecting record-breaking numbers of people. Thus, in addition to its ongoing work responding to under-reported and/or under-resourced crises affecting children, The ELMA Relief Foundation committed multi-year grant-making budgets to two of the world's most pressing crises: the Ebola outbreak in West Africa and the Syria crisis in the Middle East.



EBOLA

The 2014 Ebola outbreak in West Africa was an acute health crisis, with over 11,000 individuals dying from infection out of over 28,000 total reported cases. Beyond the devastating impact on those who suffered from the disease, the outbreak impacted every facet of life in the affected countries. Health and education service delivery was interrupted for months, economic and livelihood activities suffered due to fear and stigma, and many children lost their parents and caretakers.

In 2015 and 2016, as part of its approach to investing in both immediate response and longer-term recovery activities, The ELMA Relief Foundation provided support to six organizations: **Action Against Hunger, Alliance for International Medical Action, Catholic Relief Services, International Rescue Committee, Last Mile Health, and Médecins du Monde.**

Through grants to these organizations, The ELMA Relief Foundation has:

- Supported over 100 health facilities to resume or continue provision of primary and maternal healthcare, management of acute malnutrition, and response to pediatric emergencies
- Supported the resumption of education activities for over 7,500 children in 27 schools
- Supported the provision of psychosocial support to 5,700 children affected by Ebola, and case management services to 500 children made newly vulnerable by the outbreak



SYRIA

Roughly 6.5 million people are internally displaced in Syria. Additionally, at least 4.8 million refugees (of which approximately 2.28 million are children) have fled to other countries to escape the conflict in Syria. 4.4 million of these refugees are registered in neighboring countries Turkey, Lebanon, and Jordan. Turkey hosts 2.7 million refugees, making it the world's largest refugee-hosting nation. Lebanon has the highest number of refugees per capita with a total of 1 million registered refugees in 2016, or roughly 232 registered refugees per 1,000 inhabitants, and an estimate of total registered and unregistered refugees upward in the hundreds of thousands.²

In response to this crisis, The ELMA Relief Foundation has established a special budget to support responses in education and health care services for children impacted by this emergency. Organizations supported to date are: Catholic Relief Services and its local partner Caritas Jordan, Médecins Sans Frontières, the International Rescue Committee, and War Child Holland.

Activities supported by The ELMA Relief Foundation to date include:

- Education, psychosocial support, and protection services to children in Jordan and Lebanon
- Mobile and fixed clinics providing primary and maternal child healthcare services to displaced populations in Lebanon and Jordan
- · Direct medical relief in Syria

¹ United Nations Office for the Coordination of Humanitarian Assistance, unocha.org/syria

² United Nations High Commissioner for Refugees. data.unhcr.org/syrianrefugees/regional.php

RECOVERY

LIBERIA

INTERNATIONAL RESCUE COMMITTEE

Project support for the provision of case management to Liberian children made vulnerable by Ebola and capacity building of the Liberian Ministry of Gender, Children, and Social Protection to provide case management services in the future

LAST MILE HEALTH

Project support for restoration of health care services following the Ebola outbreak

MÉDECINS DU MONDE

Project support for rebuilding the health system in Montserrado County in a post-Ebola context

SIERRA LEONE

CATHOLIC RELIEF SERVICES

Project support for restoration of education services and psychosocial support for children

RESPONSE

GLOBAL

ALLIANCE FOR INTERNATIONAL MEDICAL ACTION (ALIMA)

No-interest, no-fee, unsecured finance facility to provide ALIMA working capital during predictable cash shortfalls related to delays in disbursement from committed donors, primarily the European Commission's Humanitarian Office

Rapid response drawdown fund to support emergency assessments and program startups in response to humanitarian emergencies



INTERNATIONAL RESCUE COMMITTEE

Project support for the Airbel Research and Development center, which develops and tests innovations in education, employment, health, and safety surrounding global humanitarian crises

MÉDECINS SANS FRONTIÈRES

Project support for a rapid response fund to address medical needs of populations facing humanitarian crises and emergencies

ETHIOPIA

CATHOLIC RELIEF SERVICES

Project support for construction of schools for South Sudanese refugee children in Gambella region

OXFAMAMERICA

Project support for a sub-granting mechanism to be used by Oxfam to ensure quick and effective emergency response by community-based organizations

SAVETHE CHILDREN

Project support for the construction and operations of schools for South Sudanese refugee children in Gambella region

GUINEA

ALLIANCE FOR INTERNATIONAL MEDICAL ACTION (ALIMA)

Project support to maintain Ebola surveillance and response capacity and to improve access to pediatric care in the context of Ebola

HAITI

NPH-USA

Project support for a rehydration center at St. Damien's Pediatric Hospital, treating cholera and other diarrheal illnesses in the context of a worsening cholera outbreak

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JORDAN

CATHOLIC RELIEF SERVICES -UNITED STATES CONFERENCE OF CATHOLIC BISHOPS

Project support for protection, psychosocial support, pre-school, remedial, and catch-up education services for Syrian refugee children

INTERNATIONAL RESCUE COMMITTEE

Project support for the provision of primary and reproductive health services to Syrian refugees through mobile clinics

SIERRA LEONE

ACTION AGAINST HUNGER

Project support for the prevention and treatment of acute malnutrition in the context of Ebola

SOUTH SUDAN

SAVETHE CHILDREN

Project support for testing and demonstration of efficacy of guidelines, curriculum, and commodities kits as part of a comprehensive Newborn Health in Humanitarian Settings Package

ZIMBABWE

JF KAPNEK CHARITABLETRUST

Project support for the expansion of a school feeding program in the context of drought in Zimbabwe



RISK REDUCTION ETHIOPIA

OXFAMAMERICA

Project support to scale an integrated risk management program designed to build resilience and improve household food security and incomes for farmers as part of the larger R4 Rural Resilience Initiative

RELIEF SPECIAL OPPORTUNITIES

GLOBAL

ALLIANCE FOR INTERNATIONAL MEDICAL ACTION (ALIMA)

General support to enable a growing humanitarian organization to expand its footprint, improve the quality of its programs, and diversify its funding base

HAITI

NPH-USA

General support for St. Damien's Pediatric Hospital, Haiti's premier children's hospital ELMA Relief Foundation



The ELMA Music Foundation



Focused primarily in the United States, The ELMA Music Foundation has a dual purpose: to invest in organizations that use music to improve outcomes for children and youth and to assist members of the music community undergoing financial or personal hardship.

In 2015 and 2016, The ELMA Music Foundation expanded its portfolio in the following areas:

Improving the quality of and access to after-school music programming that attracts and retains low-income youth into comprehensive youth development programs

Improving, expanding, or sustaining school music programs linked to education outcomes

Music and Youth Development Alliance

MUSIC PROGRAMS HELPYOUTH BECOME GOOD PEOPLE, NOT JUST GOOD MUSICIANS

With support from The ELMA Music Foundation, the Music and Youth Development Alliance (MYDA) was launched in 2013 as a nation-wide coalition of community-based organizations across the United States that use music as a youth development tool.



MYDA complements The ELMA Music Foundation's financial investments by providing time and space for our Music and Youth Development grantees to collaborate and learn from one another, thereby improving their music programs and wrap-around services. During 2015 and 2016, MYDA formalized its vision and mission, collaborated on the album *Youth in Revolt, Volume 2: No Labels* (available on SoundCloud), and shared resources and best practices on developing youth leadership, connecting young people with music industry professionals, and developing a shared monitoring and evaluation system.

Currently, MYDA is made up of the following organizations, which serve nearly 4,000 young people ages 14-21 from underserved communities across the United States:

The Door in New York City

Neutral Zone in Ann Arbor, Michigan

RYSE Center in Richmond, California

A Place Called Home in South Central Los Angeles, California

Renaissance Youth Center in Bronx, NY



Each MYDA organization provides robust music and arts programming which includes instrumental training, digital music creation, song writing, video production, and live performances, along with integrated wrap-around services that address the multi-dimensional needs of young people.

These services range from healthcare - both mental and physical - to job training, school readiness, and legal aid. However, it is the youth members' interest in music that inspires them to join these organizations, thus providing them with the opportunity to access additional resources.

MYDA is shining a spotlight on programs that use music to change the trajectory of young lives, to positively affect cognitive development, emotional management skills, self-image, relationship building, and perseverance. Beyond 2016, The ELMA Music Foundation will actively support the growth of MYDA to ensure that more young people have the support they need as they transition into adulthood.

MUSIC AND YOUTH DEVELOPMENT

UNITED STATES

A PLACE CALLED HOME

Project support for the music department of a comprehensive afterschool youth development center in South Central Los Angeles

THE DOOR - A CENTER OF **ALTERNATIVES**

Project support for the music and performing arts programming of a community based organization that serves youth ages 12-21 in the areas of health, education, the arts, personal development, and career services

NEUTRAL ZONE

Project support for a youth driven music and performing arts program serving teenagers between the ages of 13 and 19, many of whom are at-risk and/or from disadvantaged backgrounds

RENAISSANCE YOUTH CENTER

Project support for the music program of a community-based youth development organization in Bronx, New York

Project support for the Media, Arts, and Culture program of a community-based youth development organization that provides a safe space for creative expression, youth leadership, and social justice in Richmond, California

SOUTH AFRICA

THE FIELD BAND FOUNDATION

Project support for the Field Band Academy, which trains disadvantaged youth in music, administration, and life skills, and prepares many of them to be band coordinators for the Field Band Foundation

AFTER-SCHOOL MUSIC PROGRAMS

UNITED STATES

MAMA FOUNDATION FOR THE ARTS

Project support for the Harlem-based Gospel for Teens after school music program, which provides free intensive training and performance opportunities in gospel music for 350 mostly low income teenagers

IN-SCHOOL MUSIC PROGRAMS

UNITED STATES

BERKLEE COLLEGE OF MUSIC

Project support for a joint venture between Berklee College of Music and Little Kids Rock to expand and modernize music education in New York City public schools through training teachers and supplying schools with instruments and modern music technology

KIPP FOUNDATION

Project support for music programs and classes in KIPP Public Charter High Schools

MUSIC SPECIAL OPPORTUNITIES

BERKLEE COLLEGE OF MUSIC

Project support for need-based scholarships for youth from The ELMA Music Foundation's U.S.-based grantees to attend Berklee College of Music's four year undergraduate program

HARLEM CHILDREN'S ZONE

Project support for the music program of a community-based organization dedicated to the healthy development of children from pre-natal through college in Central Harlem

JAZZ FOUNDATION OF AMERICA

Project support for the Agnes Varis Jazz in the Schools Program which extends the careers of aging artists and brings music to schools, nursing homes, and hospitals nationwide

MUSICARES FOUNDATION

Matching grant for the MusiCares 20th Anniversary Campaign to support safety net services for members of the music community who fall on hard times. The ELMA Music Foundation is matching certain contributions (minimum of USD100,000) made by music business executives.





The ELMA Music Foundation



The ELMA Growth Foundation

Beginning its work in 2013, The ELMA Growth Foundation invests exclusively in Africa in:

The economic and/or social development or advancement of low-income individuals, families, or communities

The growth or expansion of initiatives that seek to achieve the relief of poverty and/or the effects of poverty on individuals, families, or communities



AFRICAN SOCIAL ENTREPRENEURSHIP

AFRICA

AFRICAN LEADERSHIP NETWORK FOUNDATION

Project support for the Outstanding Social Entrepreneur Award

ONE ACRE FUND

General support for a rapidly growing social enterprise that offers comprehensive agricultural training, supplies, and financing to improve the livelihoods of subsistence farming families in Africa

BURUNDI

VILLAGE HEALTH WORKS

General support for a growing social enterprise focused on improving health, education, and nutrition

GHANA

ASHESI UNIVERSITY COLLEGE

Project support to build a 96 bed student dormitory

Project support to procure laboratory equipment required to launch a new engineering program

KENYA

SHINING HOPE FOR COMMUNITIES

General support contribution as part of a challenge grant led by Focusing Philanthropy

Project support for physical expansion of Kibera School for Girls

General support for an organization alleviating poverty in urban slum communities by providing basic services including healthcare, clean water, and girls' education

UGANDA

LIVING GOODS

General support for a growing social enterprise focused on scaling a more sustainable community health worker model

OPPORTUNITIES AFRICA

GROWTH SPECIAL

AFRICAN LEADERSHIP ACADEMY

Project support for the Africa Careers Network to place and support alumni, who are currently in university, in summer internships at ELMA grantee organizations

AFRICAN PHILANTHROPY FORUM

Project support to establish a forum for African philanthropists to network and collaborate to expand philanthropy in and from Africa

ETHIOPIA

PROJECT MERCY, INC.

General support for a holistic community development agency serving the rural poor in four regions in Ethiopia through the provision of education, essential health care, vocational training, and water and sanitation

SOUTH AFRICA

HARAMBEE YOUTH EMPLOYMENT ACCELERATOR

Project support for the Work Seeker Support program which aims to provide young work-seekers in South Africa with skills and support to enhance the likelihood of them gaining employment





o:Ashesi Univer

ELMA Growth Foundation



The ELMA South Africa Foundation

The ELMA South Africa Foundation funds select causes in South Africa that may not directly relate to children.

During 2015 and 2016, The ELMA South Africa Foundation focused on building out its "In Support of the Constitution" grants cluster, which is comprised of organizations protecting the rights of all people in South Africa as enshrined in the Constitution of South Africa.



HEALTH SYSTEM STRENGTHENING

FORUM OF UNIVERSITY NURSING **DEANS OF SOUTH AFRICA** (FUNDISA)

Project support to build organizational capacity of a key nursing education institution in the Southern Africa region

SOUTH AFRICA PARTNERS

Project support for a partnership between the University of Pretoria, the University of Fort Hare, the Harvard School of Public Health, and the National Department of Health, to build the Albertina Sisulu Executive Leadership Programme in Health (ASELPH)

IN SUPPORT OF THE CONSTITUTION

THE BLACK SASHTRUST

General support for a human rights organization that provides education, training, advocacy, and litigation support to communities to ensure that their human rights and particularly the socio-economic rights enshrined in the Constitution are being realized on the ground

LEGAL RESOURCESTRUST

Project support for organizational capacity building to strengthen the human resources and transformation agenda of the Legal Resources Centre



PROBONO.ORG

General support for an organization that matches attorneys with indigent clients to provide pro bono and high quality legal services

SECTION 27

General support for a public-interest law and advocacy center that uses litigation, advocacy, and community mobilization to help realize the rights to education, health care, and food





The ELMA South Africa Foundation



The ELMA Vaccines and Immunization Foundation

Beginning its work in 2012, The ELMA Vaccines and Immunization Foundation's mission is to expand vaccine and immunization coverage for children globally.

Investments are focused on:

Improving vaccine coverage in complex emergency situations

Increasing vaccine coverage through improvements in supply chain management and delivery infrastructure in Africa

Expediting the introduction of new vaccines that have the potential to greatly impact child mortality and morbidity



VACCINE SUPPLY CHAIN SOLUTIONS

GLOBAL

THE GAVI ALLIANCE

Project support for the Supply Chain Fund, a pilot program to provide rapid, targeted end-to-end vaccine supply chain support

ETHIOPIA

CLINTON HEALTH ACCESS INITIATIVE

Project support to improve cold chain capacity and effective vaccine management through training of cold chain technicians, optimizing cold chain logistics, and proper temperature monitoring

ZAMBIA

CENTRE FOR INFECTIOUS DISEASE RESEARCH IN ZAMBIA

Project support for capital purchases and training to expand national cold chain capacity

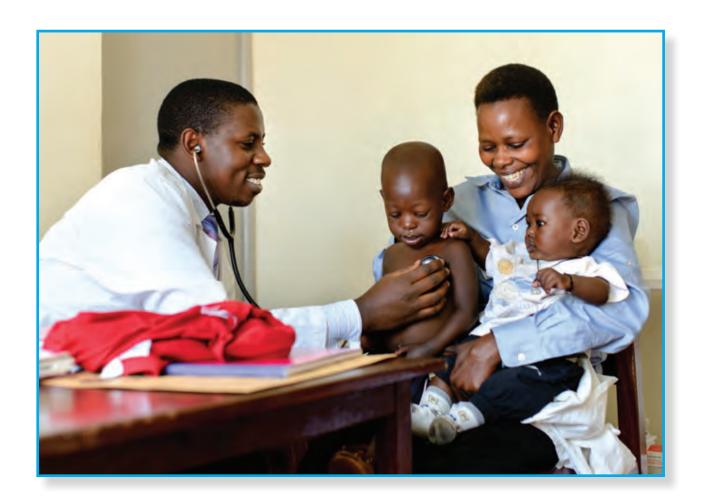
VACCINE SYSTEM STRENGTHENING

ZIMBABWE

JSI RESEARCH AND TRAINING INSTITUTE

Project support to expand cold chain capacity, improve immunization coverage, and support introduction of rotavirus vaccination in two rural and underserved Zimbabwean provinces





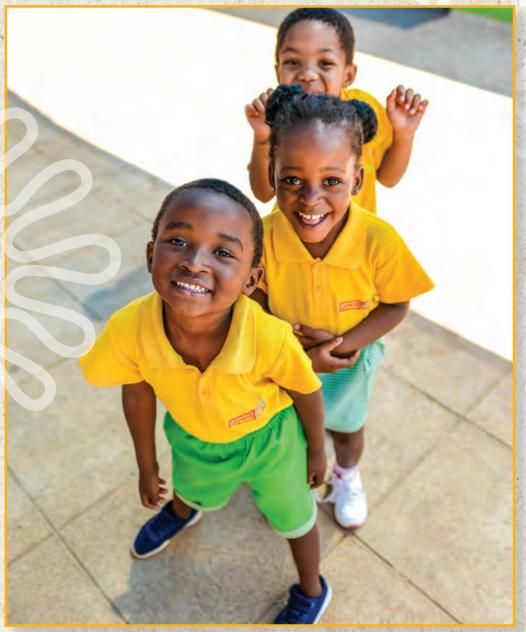


- Respect for human dignity
- Pursuit of excellence
- Commitment to partnership
- A results-orientation informed by continuous learning





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