

# ELMA

Progress Report  
**2019 & 2020**

**Community  
Health  
Worker**

Integrated Community Case  
Management (ICCM)  
1. Job aids  
2. Strategy guides  
3. Education materials



ELMA is made up of several philanthropic foundations, each with its own focus areas, goals, and measures of success.

Each foundation invests in high-impact organizations that further its objectives. Select investments that were active in 2019 and 2020 are featured throughout these pages, grouped by foundation and focus area. Key initiatives and achievements of ELMA and our partners are highlighted throughout.

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Aga Khan Foundation / Jumba Martin



Kakenya's Dream

Through partnerships with governments, other philanthropists, and most importantly our grantees, ELMA rapidly accelerated the growth and impact of our philanthropy in 2019 and 2020.

In 2019, the primary growth areas of ELMA's philanthropy were: strengthening the health workforce; supporting mothers, caregivers, and children through the critical newborn and early childhood phases; and investing in community-based organizations, who are so often the first to respond to the needs of children and families in Africa.

While this report highlights much of the important work ELMA supported in 2019, the majority of it focuses on ELMA's and our partners' response and adaptation to COVID-19 in 2020.

The pandemic has strained already vulnerable health systems, which, with limited medical personnel and shortages of PPE and supplies, have valiantly struggled to manage surges in patients requiring critical care, while continuing to deliver routine health services. At the start of 2021, there were roughly 90 million confirmed COVID-19 cases globally, and 2 million confirmed COVID-19 deaths. The African continent had 2.3 million cases and 52,905 deaths; more than half of confirmed cases and 70 percent

of deaths were in South Africa<sup>1</sup>. These are only the confirmed COVID-19 cases and deaths. Experts suggest actual COVID-19 cases and deaths may be under-reported, and the indirect impacts on the overall health system could be even more dire. For example, in South Africa, there was a 30 percent increase in maternal deaths during the 2020 lockdown, compared to the same period in 2019<sup>2</sup>.

In terms of economic and social impacts, the United Nations estimates that a further 200 million people will be forced into poverty as a result of the pandemic<sup>3</sup>. The World Bank estimates that COVID-related school closures could cause an additional 72 million primary school-age children to fall into learning poverty (cannot read or understand age-appropriate text)<sup>4</sup>. In the long-term, COVID-19-related school closures and learning loss puts this generation of students at risk of losing about USD10 trillion in future lifetime earnings, an amount equivalent to almost 10 percent of global GDP<sup>5</sup>. Already marginalized learners may fall even further behind.

To address this profound humanitarian crisis, ELMA drew on 15 years of experience investing in and with African governments, community-based organizations, universities, and non-governmental organizations to deploy over USD70 million to mitigate the direct and indirect impacts of COVID-19 on children, families, and communities across the world, primarily in Africa.

### The majority of ELMA's 2020 COVID-19 investments were made in the following areas:

**Direct COVID-19 Response** – These investments seek to control the spread of COVID-19 and mitigate its direct medical impacts on health and survival. Investments to date have supported governments' and NGO partners' emergency response efforts; protected and equipped health and community workers; developed and where possible scaled diagnostics and therapeutics; and expanded access to essential medical interventions and tools such as medical oxygen, pulse oximeters, and ventilators. Many of our investments in this area are purely emergency response, while others, such as those building the oxygen ecosystem or scaling up virtual COVID-19 and ongoing health training, are pandemic-inspired innovations to build back better systems and processes coming out of the pandemic.

**Protecting Essential Services** – These investments seek to ensure the hard-earned gains in maternal, newborn, and child health are protected during the pandemic, and that pregnant women, mothers, and their children continue to access quality antenatal, intrapartum, postnatal, early childhood, and nutritional care and support.

**Supporting Early Childhood Development (ECD) and Learning** – These investments focus on minimizing the impacts of lockdowns and school closures on ECD and learning.

**Safety Net Support for Vulnerable Communities** – These investments focus on supporting families and communities as they navigate the indirect impacts of COVID-19 on their livelihoods, incomes, food security, well-being, and safety. ELMA has prioritized the most vulnerable and marginalized, including migrants, survivors of gender-based violence, and low-income households.



Shining Hope for Communities (SHOFCO)

## COVID-19 has confirmed and reinforced key tenets of ELMA's philanthropy.

Firstly, African children — and the families and caregivers that support them — are centered in our COVID-19 response. While we have focused extensively on the direct medical impacts of COVID-19, we also continue to ensure routine health and early childhood services are protected and are reaching the continent's most vulnerable. Secondly, no health response - whether emergency or routine - is possible without appropriately trained, supported, equipped, and remunerated health workers. From community health workers monitoring symptoms, contact tracing, and leading social distancing and hand-washing campaigns, to clinical care workers connecting COVID-19 patients to oxygen, to scientists sequencing the SARS-CoV-2 genome, people drive change. This is why the first building-block of ELMA's strategy to improve the lives of children in Africa pre-pandemic, during the pandemic, and post-pandemic, is investing in the health workforce. Thirdly, the pandemic and related lockdowns and travel restrictions demonstrated that the “fly-in, fly-out” model of development is outdated, and in fact never worked. African organizations and leadership are and always have been essential to driving crisis response, innovating for the future, and building resilient systems to prevent and withstand future catastrophes. Fourthly, the magnitude of the pandemic, which at the time of this writing is still in full force across the globe, requires multi-sectoral collaboration, and decisive and large-scale financing from people and organizations with resources to share. And finally, the pandemic demonstrated that ELMA achieves the greatest impact when we are a philanthropic partner that listens to, responds to, believes in, and backs organizations and people rooted in the communities they serve.

<sup>1</sup> World Health Organization. “WHO Coronavirus (COVID-19) Dashboard.” Accessed 28 January 2021.

<sup>2</sup> P. Soma-Pillay, J. Moodley, R. Pattinson, S. Fawcus, S. Gebhardt, R. Niit. “The effect of the first wave of COVID-19 on use of maternal and reproductive health services and maternal deaths in South Africa Daily.” *Obstetrics & Gynaecology Forum*. 1 December 2020.

<sup>3</sup> UN News. “COVID-19 could see over 200 million more pushed into extreme poverty, new UN development report finds.” 3 December 2020.

<sup>4</sup> The World Bank. “Pandemic Threatens to Push 72 Million More Children into Learning Poverty- World Bank outlines a New Vision to ensure that every child learns, everywhere.” 2 December 2020.

<sup>5</sup> Joao Pedro Azevedo, Amer Hasan, Koen Geven, Diana Goldemberg, Syedah Aroob Iqbal. “Learning losses due to COVID-19 could add up to \$10 trillion.” *Brookings*. 30 July 2020.



# COVID-19 Response

In 2020, The ELMA Group of Foundations invested broadly and deeply—especially in Africa—to support children, families, and communities affected by COVID-19

## FOCUS AREAS

Direct COVID-19 Response

Protecting Essential Services

Supporting Early Childhood Development & Learning

Safety Net Support for Vulnerable Communities



**Grantee**  
Ubuntu Pathways

**Geography**  
South Africa

**Focus Area**  
Safety Net Support for Vulnerable Communities

## COVID-19 RESPONSE

In 2020, **ALIMA** distributed 635 oxygen concentrators, 454 pulse oximeters, and 330,000 masks throughout 12 West African countries.

# Direct COVID-19 Response

These investments aim to control the spread of COVID-19 and mitigate its direct medical impacts

**African Center of Excellence for Genomics of Infectious Diseases at Redeemer's University**  
*Nigeria*

Project support for contributions to the national response to COVID-19, including expanding testing capacity and genomic sequencing

*West Africa*

Project support for Sentinel, a pandemic preemption system for real-time detection of viral threats

**Alliance for International Medical Action (ALIMA)**  
*West & Central Africa*

Project support to procure PPE, medicines, and supplies necessary for response to COVID-19 in 12 countries of operation

**Assist International**  
*Ethiopia*

Project support to scale up production and provision of oxygen therapy and deploy biomedical engineers to rapidly fix essential equipment to respond to COVID-19

**Catholic Relief Services**  
*Kenya*

Project support for COVID-19 infection prevention and control in Nairobi and Kisumu counties

**Center for Public Health and Development**  
*Kenya*

Project support to increase oxygen production and distribution to COVID-19 treatment centers, install piping at high-volume hospitals, and train health workers

**Clinton Health Access Initiative**  
*Africa*

Project support for the introduction of 1.145 million rapid, point-of-care antigen tests for the diagnosis of COVID-19 in 16 African countries in partnership with the Africa CDC

*Africa*

Project support for partnering with governments in the coordination of COVID-19 response, with majority of support for Ethiopia and South Africa

**Delta Philanthropies**  
*Zimbabwe*

General support for COVID-19 response interventions, as well as overall disaster relief and preparedness

*Zimbabwe*

Donation to purchase 48 ventilators to be distributed to healthcare facilities  
\*Funded by The ELMA Foundation (UK)

**The DG Murray Trust**  
*South Africa*

Project support for the procurement and distribution of PPE to 120,000 frontline community care workers

*South Africa*

Project support to create and disseminate COVID-19 prevention messages to populations in low-resource settings through radio

## COVID-19 RESPONSE

Direct COVID-19 Response continued

**Gates Philanthropy Partners**  
*Africa*  
Project support for the Therapeutics and Diagnostics Accelerator, which aims to develop new COVID-19 therapies and tests in low and middle-income countries

**Gradian Health Systems**  
*Kenya, Sierra Leone, Uganda*  
Project support to build critical care capacity to monitor and treat patients with COVID-19 and support uptake of Comprehensive Care Ventilators in public hospitals

**Institute for Transformative Technologies**  
*Ethiopia, Kenya, Nigeria*  
Project support to initiate a multi-country franchise business to increase medical oxygen supply to peri-urban and rural areas

In partnership with the World Health Organization, **Praekelt's** "HealthAlert for COVID-19" reached over 20 million users with 400 million messages in 18+ languages around the world.

**Last Mile Health**  
*Africa*  
Project support to provide PPE, training courses, and mobile apps to community health workers providing routine health services and COVID-19 response

**Lifebox Foundation**  
*Africa*  
Project support to procure, distribute, and support uptake of pulse oximeters for frontline health workers to triage and monitor patients with COVID-19

**Lwala Community Alliance**  
*Kenya*  
Project support to protect frontline health workers in Migori County, including the procurement and distribution of PPE, drugs, essential supplies, and training for COVID-19 response

**NPH-USA**  
*Haiti*  
Project support for COVID-19 preparedness and response at St. Damien Pediatric Hospital

**Opera San Francesco Saverio (CUAMM)**  
*Mozambique, Uganda*  
Project support to partner with Ministries of Health on COVID-19 emergency preparedness including protecting essential health services and coordinating the procurement, allocation, and distribution of PPE in select public hospitals

**Praekelt Foundation**  
*Africa*  
Project support to expand a COVID-19 on-demand information service disseminated through WhatsApp

**Project ECHO**  
*Africa*  
Project support to rapidly scale up a proven virtual learning and tele-mentoring model to equip over 350,000 frontline clinicians and public health workers, to respond to COVID-19 and improve health systems

**Shining Hope for Communities (SHOFCO)**  
*Kenya*  
Project support for a community-led response to combat the spread of COVID-19 in 11 urban slums

**South African Allergy and Clinical Immunology Foundation**  
*South Africa*  
Project support to facilitate the roll-out of low-cost asthma pump spacers to four provinces for the treatment of bronchospasm during the COVID-19 pandemic

**South African Medical Research Council**  
*South Africa*  
Project support to increase COVID-19 testing capacity by the National Health Laboratory Service through procurement, training, and distribution of fully automated RNA extraction and PCR amplification and detection equipment and reagents

**South African National Blood Service**  
*South Africa*  
Project support to conduct a Phase III clinical trial in the use of COVID-19 Convalescent Plasma to treat moderately to severely ill COVID-19 patients

**Solidarity Fund**  
*South Africa*  
Contribution to fund initiatives that augment the South African government's COVID-19 health response

**Stanford Programme (Cape Town)**  
*Africa*  
Project support for Digital Medical Education International Collaborative (Digital MEDiC) to create and disseminate COVID-19 visual health education resources to populations in low-resource settings through digital platforms

**Unjani Clinics**  
*South Africa*  
Project support to secure PPE for nurses and staff

**Village Health Works**  
*Burundi*  
Project support to procure oxygen and essential supplies for COVID-19 prevention and care

**Wits Health Consortium**  
*South Africa*  
Project support for the Wits Paediatric Fund to procure and distribute essential equipment and supplies for COVID-19 care for children, adolescents, and pregnant women to academic hospitals



# Protecting Essential Services

These investments aim to ensure that maternal, newborn, and child health care is protected and maintained during the pandemic

**Africaid Zimbabwe** Project support to sustain HIV treatment and care for children, adolescents, and young people living with HIV during COVID-19, and support virtual adaptation of the well-established Zvandiri peer-led service delivery model

**Anova Health Institute South Africa** Project support for community, facility, and virtual-based interventions to sustain the recovery of essential services and to minimize the impact on HIV care and treatment for children and adolescents during and after COVID-19 in Johannesburg

**Delta Philanthropies Zimbabwe** Project support to restore essential maternal and neonatal health services disrupted by COVID-19, by providing PPE and basic maternal and newborn care equipment at five central and two provincial hospitals, including the national COVID-19 treatment center at Parirenyatwa Academic Hospital

**Health Systems Trust South Africa** Project support to mitigate facility-based service disruptions due to COVID-19 by decentralizing essential child health services to the community level in three districts

**Jacaranda Health Kenya** Project support for a digital health platform that provides timely information and referrals for 430,000 pregnant women as well as mentorship for 3,500 health workers to ensure access to health services during the COVID-19 pandemic

In 2020, the **Newborn Essential Solutions and Technologies (NEST)** partnership equipped 29 hospitals in Kenya and Malawi with life-saving newborn technologies and PPE, including distribution of 52,000 face shields designed by engineering students at local universities.



PharmAccess

**Kisumu Medical and Educational Trust Kenya** Project support to protect access to essential maternal, newborn, and adolescent health services during COVID-19

**Stichting PharmAccess International Ghana, Kenya, Nigeria, Tanzania** Project support to deploy digital health tools to help facilities prepare for COVID-19 and to maintain essential maternal and newborn health services during the pandemic

**William Marsh Rice University (NEST) Kenya, Malawi** Project support to strengthen COVID-19 preparedness and response in order to sustain maternal and newborn health services in various hospitals

# Supporting Early Childhood Development & Learning

These investments aim to reduce the impacts of school closures on early childhood development and learning

**Aga Khan Foundation**  
*Uganda*  
Project support to adapt ECD activities to a remote platform, and lead the Ministry of Education and Sports' early learning response and transition plans during and post COVID-19

**Center for Global Development**  
*Africa*  
Project support for the development of policy guidance for governments regarding school closures and reopenings as it relates to COVID-19 and other pandemics

**The DG Murray Trust**  
*South Africa*  
Project support for Ilifa Labantwana to provide food and nutrition support to 14,000 children and 2,713 ECD staff made vulnerable by COVID-19, and enable 515 unregistered ECD sites to meet the COVID-19 re-opening requirements

*South Africa*  
Project support to set up the application and verification processes that will enable ECD practitioners to access the ZAR588 million ECD employment stimulus package made available by the South African government during the COVID-19 pandemic

**Innovations for Poverty Action**  
*Ghana*  
Project support to work with the Ministry of Education to develop and implement evidence-based kindergarten policies and practices and to adapt and implement distance learning early childhood interventions during COVID-19

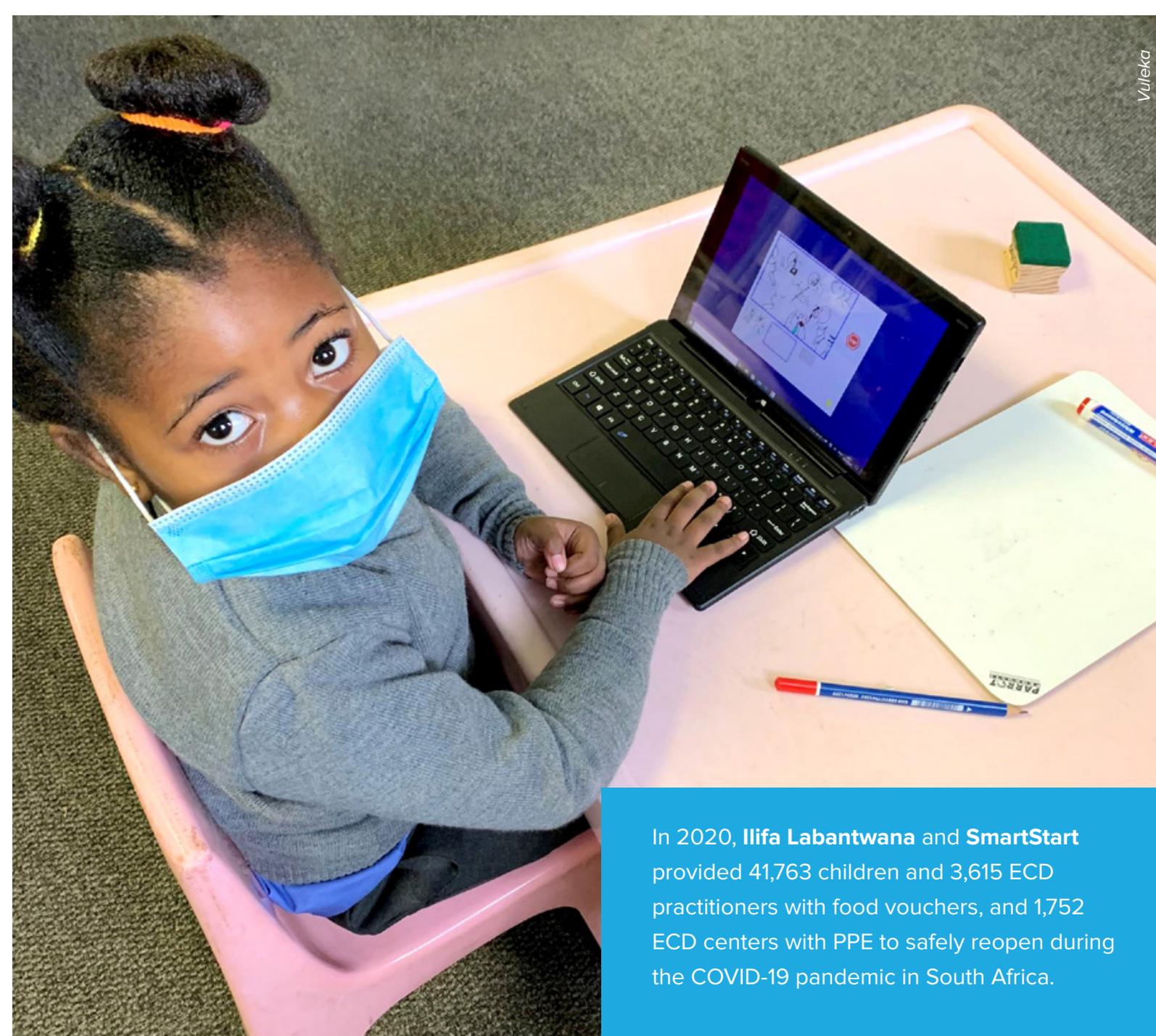
**Lively Minds**  
*Ghana*  
Project support to bolster the Ministry of Education's efforts to provide early childhood education during the COVID-19 pandemic and re-integrate kindergarten learners, teachers, and parents when schools re-open  
*\*Funded by The ELMA Foundation (UK)*

**Opportunity International**  
*Rwanda*  
Project support to keep 890 teachers on payroll for three months during the COVID-19 pandemic

**Promoting Equality in African Schools (PEAS)**  
*Uganda*  
General support to a leading network of affordable secondary schools that provides technical assistance to government and non-state providers, and enabling PEAS the flexible funding to meet unknown needs of its students and staff related to COVID-19  
*\*Funded by The ELMA Foundation (UK)*

In 2020, **Ilifa Labantwana** and **SmartStart** provided 41,763 children and 3,615 ECD practitioners with food vouchers, and 1,752 ECD centers with PPE to safely reopen during the COVID-19 pandemic in South Africa.

**Vuleka**  
*South Africa*  
Project support to effectively re-open a network of low-cost schools, and retain its staff in order to provide affordable, quality education to children



Vuleka

# Safety Net Support for Vulnerable Communities

These investments aim to support the basic needs of particularly vulnerable communities during the pandemic

- ACFS Community Education and Feeding Scheme**  
*South Africa*  
Donation to provide food for children and families made vulnerable due to COVID-19 and the national lockdown
- Alliance for International Medical Action (ALIMA)**  
*Chad*  
Project support for scale-up of surveillance and treatment of severe acute malnutrition cases in COVID-19-affected communities in N'Djamena

- Arcenciel Ethiopian Airlines Freedom Fund**  
*Ethiopia, Lebanon*  
Investment to holistically repatriate and reintegrate at least 300 Ethiopian migrant women made vulnerable by COVID-19, the Beirut Port blast, the Kafala labor system, and the economic crisis in Lebanon
- Edesia**  
*Global*  
Project support for the provision of ready-to-use therapeutic and supplementary food commodities to front-line emergency responders facing increased demand and decreased supply in the midst of the global COVID-19 pandemic
- Future Families**  
*South Africa*  
Project support for direct financial relief to refugee and migrant families and individuals affected by COVID-19
- GiveDirectly**  
*Kenya, Togo*  
Project support for cash transfers to 300,000 COVID-19-affected individuals
- Harlem Children's Zone**  
*United States*  
Project support to provide COVID-19 relief for children and families in Atlanta, Chicago, Detroit, Harlem, Minneapolis, Newark, and Oakland
- Jazz Foundation of America**  
*United States*  
Donation to provide emergency relief support to musicians impacted by COVID-19

- Jerusalem Children and Community Development Organization**  
*Ethiopia*  
Project support to provide emergency response to community-based organizations serving households affected by COVID-19
- Lifeline South Africa**  
*South Africa*  
Contribution for national gender-based violence response efforts during COVID-19
- MusiCares Foundation**  
*United States*  
In honor of Hugh Masekela's legacy, a donation to MusiCares' COVID-19 Relief Fund, which provides support to musicians affected by the pandemic
- National Shelter Movement of South Africa**  
*South Africa*  
Project support for the continued operation of up to 86 women's shelters, offering accommodation, psychosocial support, and medical services for survivors of gender-based violence during the COVID-19 lockdown
- Rape Crisis Cape Town Trust**  
*South Africa*  
Donation for continued emergency COVID-19 support and gender-based violence response in the urban and peri-urban areas
- Refugee Social Services**  
*South Africa*  
Project support for assistance to vulnerable migrants, refugees, and asylum-seekers in KwaZulu-Natal and Eastern Cape during the COVID-19 pandemic
- RefugePoint**  
*Kenya*  
Project support for relief services to refugee populations impacted by the COVID-19 crisis in Nairobi

- Robin Hood Foundation**  
*United States*  
Project support for the COVID-19 Relief Fund to support New Yorkers with food, housing, job security, and other critical relief
- Scalabrini Centre of Cape Town**  
*South Africa*  
Project support for assistance to vulnerable migrants, refugees, and asylum-seekers in the Western Cape during the COVID-19 pandemic
- South Africa Partners**  
*South Africa*  
Contribution to support ongoing national COVID-19 response efforts in correctional facilities
- Sweep South Foundation**  
*Southern Africa*  
Donation to an emergency COVID-19 fund that provides support to 4,000 domestic workers through an online platform
- Ubuntu Pathways**  
*South Africa*  
Contribution to support Ubuntu's COVID-19 relief response in the townships surrounding Port Elizabeth, Eastern Cape
- World Central Kitchen**  
*United States*  
Project support to provide nutritious meals to COVID-19-impacted communities and increased job security for restaurant workers in Oakland, California

In 2020, over 100,000 people in Kenya and Togo received unconditional cash transfers from **GiveDirectly**.



# The ELMA Foundation

invests in organizations that improve the lives of children in Africa

## FOCUS AREAS

- Build the Workforce Supporting Children
- Survive to Thrive
- Early Childhood Development
- AIDS-Free
- Eliminate Neglected Tropical Diseases
- Private Sector Solutions



**Grantee**  
The African Paediatric Fellowship Programme (APFP)

**Geography**  
Africa

**Focus Area**  
Build the Workforce Supporting Children

APFP / Karin Schermbrucker

# Build the Workforce Supporting Children

These investments aim to increase the quality and quantity of the workforce supporting children

**African Paediatric Fellowship Programme (APFP)**  
*Africa* Partnership between University of Cape Town, Department of Paediatrics and Child Health, University of KwaZulu-Natal Centre for Rural Health, and University of Witwatersrand to build the pediatric workforce in Africa. Between 2008 and 2020, APFP trained 196 pediatric specialists from 16 countries.

**Assist International**  
*Ethiopia* Project support to strengthen capacity of Bahir Dar University and Mekelle University to deliver competency-based anesthesia training and produce more anesthetists

**Assist International**  
*Tanzania* Project support to improve the quality of anesthesia education and clinical care at Catholic University of Health and Allied Sciences, Muhimbili University of Health and Allied Sciences, and Kilimanjaro Christian Medical University College

**Baylor College of Medicine Children's Foundation**  
*Uganda* Project support to expand Uganda's Pediatric Hematology Oncology specialty training for 18 new fellows and 17 specialty nurses

**Clinton Health Access Initiative**  
*Africa* Project support to assist the Ministries of Health and Finance in developing investment cases and securing funding for building the health workforce

*Ethiopia* Project support to expand and improve the quality of Ethiopia's national medical residency program

*Malawi, Zambia* Project support to establish national pediatric workforce targets and strategic training plans

*Rwanda* Project support to secure financial resources and support the Government of Rwanda and national institutions to implement the national strategy for health professions development

**Columbia University**  
*Africa* Contract to conduct a mapping of children's hospitals in Sub-Saharan Africa

At the end of 2020, nearly 16,000 community health workers were providing healthcare to 9.68 million people in Ethiopia, Kenya, Liberia, and Uganda using digital tools developed by Last Mile Health, Living Goods, and Medic.

**Kenya Paediatric Fellowship Programme (KPPF)**  
*Kenya*

Partnership between Aga Khan University in Kenya, Clinton Health Access Initiative, Gertrude's Hospital Foundation, Kenya Pediatric Research Consortium, Moi University College of Health Sciences, and University of Nairobi to build and expand the capacity of Kenyan institutions to train and deploy 141 pediatric sub-specialists and pediatric nurses by 2023

**Last Mile Health & Living Goods**  
*Ethiopia, Kenya, Liberia, Malawi, Uganda*

General support for two organizations partnering to build exemplary digitally-supported community health worker programs in five countries

**Makerere University School of Public Health**  
*Uganda*

Project support for in-service training and mentorship of 200 health workers and 30 health facility managers to improve the quality of newborn care in six high-volume health facilities

**Medic Africa**

General support for a digital health organization leading the development and scale-up of the Community Health Toolkit, a software platform that supports community health workers in delivering care to children and families

**Opera San Francesco Saverio (CUAMM)**  
*Uganda*

Project support to build the capacity of Matany Nurse and Midwifery Training School to deliver competency-based nursing and midwifery education, and increase production of enrolled nurses and midwives in Karamoja region

**Stanford Programme (Cape Town)**  
*South Africa*

Project support for Digital Medical Education International Collaborative (Digital MEDIC) to deliver high-quality digital video content for health worker education, training, and service delivery

**The University of Calgary**  
*Nigeria, Tanzania, Uganda*

Project support to establish regional training hubs for pre-service and in-service newborn care training of health professionals

**University of Cape Town, Department of Paediatrics and Child Health**  
*Africa*

Project support for the Child Nurse Practice Development Initiative to build pediatric nurse training and clinical capacity across the continent

**University of Malawi, College of Medicine**  
*Malawi*

Project support to provide postgraduate pediatric training for 16 doctors

**Vanderbilt University Medical Center**  
*Kenya*

Project support to double the training capacity of Kenya Medical Training College for the Nurse Anesthetist program, and scholarship support to train, deploy, and mentor 25 Nurse Anesthetists in underserved areas

**VVOB**  
*Rwanda*

Project support to strengthen the teacher development system and link pre-service and in-service training by implementing a high-quality induction year for newly qualified teachers



**The Kenya Paediatric Fellowship Programme (KPPF)** will graduate 141 child health specialists by the end of 2023.

# Survive to Thrive

These investments aim to make pregnancy and delivery safe for more women, and ensure newborns receive appropriate care

- Clinton Health Access Initiative**  
*Ethiopia* Project support to improve the quality of maternal and newborn care in 40 woredas and 20 hospitals by building a comprehensive integrated approach to delivering health care
- South Africa* Project support for Mphatlatlasane, an integrated sexual reproductive, maternal, and newborn health program including training and mentoring health workers, strengthening referral and supply chain systems, and developing an investment case for government-led scale-up
- Uganda* Project support to improve hypoxemia management and use of oxygen in maternal, newborn, and child health services

- Clinton Health Access Initiative**  
*Uganda, Zambia* Project support to mentor and equip community and facility health workers, improve referral and emergency transport, and strengthen the supply chain to expand access to critical life-saving services and commodities for mothers and newborns
- Jembi Health Systems**  
*South Africa* Project support to develop a digital health platform to manage mobile health technology and services in the public sector, and build and launch the digital Road to Health book
- Jhpiego**  
*Ethiopia* Project support to introduce group antenatal care and point of care screening and treatment for common infections during pregnancy to reduce low birth weight, prematurity, and maternal and neonatal infections
- Tanzania* Project support to train and mentor multidisciplinary surgical teams in 40 high-volume facilities to improve the safety and quality of maternal surgical care, thereby reducing maternal sepsis
- Praekelt Foundation**  
*South Africa* Project support to continue providing ongoing support, updates, and maintenance for the digital platform, MomConnect, and the associated help desk



Touch Foundation / Sala Lewis

- Stichting PharmAccess International**  
*Tanzania* Project support to build capacity of private providers to deliver an expanded range of quality maternal, newborn, and child health services in rural areas
- St. Mary's Hospital Lacor**  
*Uganda* Project support to expand and equip the maternity unit at St. Mary's Hospital Lacor, and the antenatal clinics at three health centers in its network
- St. Raphael of St. Francis Hospital Nsambya (Nsambya Hospital)**  
*Uganda* Project support to improve neonatal outcomes in three high-volume private not-for-profit hospitals in Kampala, through in-service newborn resuscitation training and mentorship of health workers, infection control, and establishment of a human milk bank
- Touch Foundation**  
*Tanzania* Project support for the Mobilizing Maternal Health Program to sustainably scale up the emergency referral and transportation system across all districts in Shinyanga region
- UNICEF**  
*Uganda* Project support to design, develop, pilot, and evaluate the mobile phone-based FamilyConnect program in 19 districts
- William Marsh Rice University**  
*Kenya, Malawi, Nigeria, Tanzania* Project support for Phase 1 implementation of Newborn Essential Solutions and Technology (NEST), a comprehensive model to sustain quality newborn care by providing affordable technology and equipment, and training health workers in use and maintenance

# Early Childhood Development

These investments aim to improve access to quality early childhood care and education

**Aga Khan Foundation**  
*Uganda* Project support to improve early childhood services and strengthen the role of district officials, in three districts covering a population of more than 4 million people, to coordinate and monitor delivery of early childhood services

**Boston College**  
*Rwanda* Project support to implement and test the effectiveness of a family-based home visiting intervention to promote ECD for vulnerable children ages 0-3, as part of the national social protection program

**BRAC Uganda**  
*Uganda* Project support to expand an ECD play-based model in three districts, and to document and deepen evidence base on its potential impact on child outcomes, sustainability, and scalability

**Cape Educational Trust**  
*South Africa* General support for an organization demonstrating the delivery of an essential package of services to 10,000 children through practitioner training and center and home-based ECD platforms

**The DG Murray Trust**  
*South Africa* Project support to develop an assessment tool to measure children's readiness for Grade 1 in South Africa

*South Africa* Project support to assist the Department of Social Development to successfully implement the Early Childhood Conditional Grant, which increases funding to early childhood services

*South Africa* Project support for the Grow Great Initiative, focused on halving stunting in South Africa by 2030, through household visits and mass media campaigns to improve nutrition for children and pregnant women

**The Early Care Foundation**  
*South Africa* General support for an organization that develops ECD centers and trains practitioners in low resourced areas in five provinces

**Francois Xavier Bagnoud (FXB)**  
*Rwanda*  
*Rwanda* Project support to expand an initiative whereby community workers make regular home visits to low-income families with young children to improve parent/child interactions, and ultimately, improve child outcomes



Plan International / Jumba Martin

**Grand Challenges**  
**Canada**  
*Africa*  
 Project support to the Saving Brains initiative for sub-granting, focused on improving health, nutrition, cognitive development, and early stimulation in children in the first 1,000 days of life

**Ilifa Labantwana**  
*South Africa*  
 General support to an organization focused on ensuring 1 million children ages 0-5 are accessing quality, government subsidized ECD services and are developmentally on track to begin school

**Khululeka Community Education Development Centre Trust**  
*South Africa*  
 General support for an ECD training and implementation organization focused on expanding integrated ECD programs and increasing the number of trained ECD practitioners in the Eastern Cape

**Kyambogo University**  
*Uganda*  
 Project support to train and certify 120 ECD tutors at diploma level and to develop an accelerated pre-service and in-service training program

**Literacy and Adult Basic Education**  
*Uganda*  
*Uganda*  
 Project support to expand and replicate a home-based ECD model to reach an additional 1,750 children in Koboko and Moyo districts in West Nile region through the establishment of 35 Home-Learning Centers and provision of play and learning materials

**Lively Minds**  
*Ghana*  
 Project support to expand an ECD program that seeks to improve parenting practices and kindergarten quality, reaching 500 teachers and 50,000 children, and transition ownership of program delivery to government

**Plan International**  
*Uganda*  
 Project support to improve access to quality ECD services for 4,000 children, strengthen parent and caregiver knowledge and skills, and document best practices of a community-based ECD model

**RedEarth Education**  
*Uganda*  
 Contract for providing technical support and training to Kyambogo University to develop an accelerated ECD pre-service and in-service tutor and caregiver training program

**Sabre Education**  
*Ghana*  
 Project support to embed the fast-track teacher training methodology for kindergarten teachers into Colleges of Education and the Ghana Education Service in Central and Western Regions and to pilot a year of support for newly qualified teachers

**School Readiness Initiative**  
*Ethiopia*  
 General support for an organization providing quality ECD services to over 5,000 children annually including teacher training, health checks, deworming, and ECD materials development

**SmartStart**  
*South Africa*  
 General support for a social franchise aiming to provide 1 million children ages 3-4 with quality early learning programs annually by 2026

**Training and Resources in Education**  
*South Africa*  
 General support for an organization that provides integrated, coordinated, and quality ECD services targeting families and vulnerable children ages 0-4 across three provinces

**Wordworks**  
*South Africa*  
 General support for an organization that supports early language and literacy development in the first eight years of children's lives



Lively Minds



Paediatric AIDS Treatment for Africa / Jumba Martin

# AIDS-Free

These investments aim to ensure that children and adolescents with HIV are identified, treated early, and maintained on treatment

**100,000** HIV-positive children and adolescents in South Africa and Uganda were newly initiated on treatment between July 2015 and December 2020 as a result of ELMA's "Unfinished Business" suite of investments.

**South Africa partners:** AIDS Foundation of South Africa, Anova Health Institute, Clinton Health Access Initiative, Health Systems Trust, Wits Health Consortium

**Uganda partners:** Baylor College of Medicine Children's Foundation Uganda, Clinton Health Access Initiative, Elizabeth Glaser Pediatric AIDS Foundation, Infectious Diseases Institute, Mildmay Uganda

**Africaid Africa** Project support to provide technical assistance to the Ministry of Health and Child Care in Zimbabwe and other governments and implementing partners in the region, to utilize the Zvandiri peer-led model to maintain children and youth living with HIV on treatment and in care

**Clinton Health Access Initiative Africa** Project support to strengthen pediatric and adolescent HIV service delivery through technical support in high-burden countries, coordination of global tools and best practices, and accelerated access to pediatric formulations of anti-retroviral therapies

**Africa** Project support for the staff costs of the World Health Organization's Global Accelerator for Pediatric Formulations to ensure timely development/distribution of optimal HIV, TB, and Hep C pediatric drug formulations

**Malawi, Zambia** Project support to scale pediatric HIV case finding approaches, identify effective pediatric linkage & retention models, and develop national pediatric and adolescent costed work-plans

**Elizabeth Glaser Pediatric AIDS Foundation Africa** Project support to strengthen pediatric and adolescent HIV service delivery through technical support in high-burden countries, coordination of global tools and best practices, and accelerated access to recommended pediatric drugs and formulations

**Foundation for Innovative New Diagnostics Africa** Project support for optimization and validation of an accurate, cost-effective, and easy-to-use diagnostic for children with tuberculosis

**Paediatric AIDS Treatment for Africa Africa** General support to an organization focused on strengthening pediatric and adolescent HIV service delivery through technical support, advocacy, and research to a network of frontline healthcare providers in high-burden countries

**Wits Health Consortium South Africa** Project support to improve pediatric and adolescent HIV and TB case finding, linkage to treatment, and quality of HIV treatment services in four districts in KwaZulu-Natal

**South Africa** Project support to develop national, real time, sustainable monitoring of the Early Infant Diagnosis and HIV treatment program for children and adolescents

# Eliminate Neglected Tropical Diseases

These investments aim to control and, where possible, eliminate NTDs

**The Carter Center**  
*Uganda* Project support to eliminate river blindness in an area bordering South Sudan and the Democratic Republic of Congo

**Drugs for Neglected Diseases Initiative**  
*Democratic Republic of Congo* Project support to rollout fexinidazole, a newly approved oral treatment for African Sleeping Sickness, by training frontline health workers, equipping laboratories at facilities, and testing and treating at-risk populations in remote/rural areas

**The END Fund**  
*Africa* General support to an organization investing in the scale-up of integrated cost-effective NTDs programs through technical assistance and strategic re-granting activities

*Chad, Ethiopia, Mali, Niger, Senegal, Sudan* Project support to eliminate river blindness and lymphatic filariasis in six African countries via the Reaching the Last Mile Fund

**The END Fund**  
*Ethiopia, Kenya, Rwanda, Zimbabwe* Project support for the Deworming Innovation Fund, focused on supporting innovations in eliminating transmission of schistosomiasis and soil-transmitted helminths

**Sightsavers**  
*Africa* Project support for AccelerATE, an integrated NTD program, to eliminate potentially blinding trachoma in eight African countries and speed up progress towards elimination in several others

\*Funded by The ELMA Foundation (UK)

Between August 2018 and June 2020, **Sightsavers'** AccelerATE program managed 43,500 cases of advanced-stage trachoma and delivered 27.4 million preventative NTD treatments.



# Private Sector Solutions

These investments aim to demonstrate how the private sector can expand coverage of quality health and education

**Acumen East Africa** Project support, in the form of a partially recoverable grant, to establish the Acumen Educational Facility for East Africa, which will invest in education businesses improving access to quality education for poor and low-income families

**The DG Murray Trust South Africa** Project support for the five-year Public Schools Partnership Program to pilot private, non-profit management of government schools in Western and Eastern Cape

**Education Outcomes Fund Africa** Contribution to plan an initiative to raise USD1 billion (Outcomes Fund) to support education in Africa and the Middle East; once established, investors can purchase “development impact bonds” to fund education programs- the fund intends to pay back the principal plus a premium if education outcomes are achieved

**Opportunity International Ghana, Rwanda, Uganda** Project support to provide quality improvement services to low-cost private schools assessing school improvement loans

# Impact Investments

In addition to ELMA’s core grant-making, from time to time, ELMA invests in companies and pooled investment vehicles that aim to improve healthcare and education through the private sector.

The following were active impact investments in 2019 and 2020:

- Adjuvant Capital** Investment in a private equity fund that aims to drive meaningful public health improvements by investing in technologies targeted towards low and middle-income countries
- Africa Health Fund** Investment in a private equity fund that invests in private sector health care providers serving low to middle-income populations in Africa
- CarePay International** Investment in a mobile health wallet platform that links participants, healthcare providers, and healthcare payers to provide fast, efficient, and transparent treatment and payment
- CureVac** Investment in a biotechnology company that focuses on using messenger RNA to develop new therapeutics and vaccines
- GroFin Small Growing Business Fund** Investment in a debt fund focusing on small and growing businesses in high-impact sectors such as health and education across Africa; GroFin’s investment is coupled with support services to give the underlying businesses the best chance at repaying debt and becoming sustainable
- Investment Fund for Health in Africa II** Investment in a private equity fund that targets both a financial and social return by investing in private healthcare companies in Sub-Saharan Africa
- Medical Credit Fund** Investment in a fund that provides loans, alongside local banks, to healthcare providers serving poor and underserved communities; all borrowers participate in a quality improvement program aimed at increasing the quality of services offered by the provider
- Mwabu Group** Investment in an education technology company that creates interactive e-learning content and resources for primary school students and teachers
- Shonaquip** Investment in a social enterprise that designs, manufactures, and supplies affordable mobility and posture support devices for children in low and middle-income countries
- SPARK Schools** Investment in a private company that has established a chain of affordable primary schools reaching a market segment that currently has few quality options; SPARK uses a blended learning model with highly trained teachers and technology to keep costs under control

# Special Opportunities

On occasion, we invest in programs that meet The ELMA Foundation's mission but are outside its main focus areas

- Camfed International**  
*Africa*

Contribution to engage Bridgespan in a collaborative planning process to develop Camfed International's next five-year (2020-2025) strategic plan

*\*Funded by The ELMA Foundation (UK)*
- Tanzania*

Project support to facilitate and design an actionable national scaling plan to integrate Camfed's Learner Guide program into Tanzania's Ministry of Education's secondary school system

*\*Funded by The ELMA Foundation (UK)*
- Children's Health Fund**  
*United States*

General support to an organization delivering high-quality health care to nearly 125,000 children in underserved communities, via mobile clinic outreach services in partnership with academic hospitals in 16 states and the District of Columbia

- Clean Air Fund**  
*Africa, United Kingdom*

General support for a pooled philanthropic fund to tackle the health emergency of outdoor air pollution, particularly its effects on the health and development of children

*\*Funded by The ELMA Foundation (UK)*
- Clinton Health Access Initiative**  
*Ethiopia*

Project support for Phase 1 of 3 of the Government of Ethiopia's plan to achieve universal healthcare; Phase 1 entails developing investment plans and mobilizing resources for Phase 2
- Co-Impact**  
*Africa*

Investment in a pooled fund for systems change in the areas of health, education, and economic opportunity in the Global South; ELMA funds are restricted to investments that benefit children in Africa
- Delta Philanthropies**  
*Zimbabwe*

Contribution to support the expenses incurred in implementing Delta Philanthropies' core projects through its implementing partner in Zimbabwe, the Higher Life Foundation
- The Door - A Center of Alternatives**  
*United States*

General support for a youth center providing health, education, legal, youth development, and other essential services for over 11,000 youth in New York City
- Jerusalem Children and Community Development Organization**  
*Ethiopia*

Project support for sub-granting and technical assistance to community-based organizations serving children and youth



Camfed International

- Thorn**  
*Global*

Project support for an organization seeking to stop the spread of child sexual abuse material on the internet and arm frontline responders with the technology to protect children faster
- University of Cape Town (Children's Institute)**  
*South Africa*

General support for a premier research, advocacy, and policy development institute whose work increases the evidence base for child-centered policies and action
- University of Pretoria**  
*South Africa*

General support for a social justice institute focused on advancing the realization of children's rights in South Africa
- Vuleka**  
*South Africa*

General support for an organization focused on providing quality education to disadvantaged children by running five low-cost schools
- Waterford Institute**  
*United States*

Project support to scale up Upstart, an evidence-based, technology-enabled ECD intervention aimed to prepare four-year-olds for kindergarten

# The ELMA Community Grants Program

supports community-based organizations serving children and families across Southern and East Africa

Governments, markets, and large non-governmental organizations are often unable or unwilling to reach the most marginalized and vulnerable children; community-based organizations fill this gap. During the COVID-19 pandemic, community-based organizations supported by ELMA provided families with essential care and support.

Launched in 2012, The ELMA Community Grants Program (ECGP) provides grantees with flexible funding as well as tailored capacity-building support in the areas of fundraising, financial management, leadership, measurement and evaluation, and program development.



**Grantee**  
Chiedza Child Care Centre

**Geography**  
Zimbabwe

**Focus Area**  
The ELMA Community Grants Program

**KENYA**

**The Action Foundation** Provides occupational therapy, feeding, quality education, and livelihood support to children and youth with disabilities

**Hatua Likoni Organization** Provides education sponsorship, library services, feeding, and psychosocial support to children and youth

**Jitegemee Children's Program** Transforms the lives of street children and vulnerable youth through rehabilitation, provision of education, medical care, nutritional support, and livelihood support to their caregivers

**Kakenya's Dream** Provides quality education, medical care, shelter, and nutritional support to marginalized girls in pastoralist communities

**Little Rock ECD Center** Provides inclusive ECD, education, and housing to special needs children, orphans, and vulnerable children in Kibera, Nairobi's largest slum

**Pepo La Tumaini Jangwani** Provides support to child-headed households, families affected by HIV/AIDS, and empowering the poorest families in pastoral communities

**Riziki Kenya** Provides orphans and other vulnerable children with access to quality education, healthcare, and improved nutrition in Kibera, Kawangare, and Machakos

**Stara Peace Women Organization** Provides education, food, and psychosocial support to orphans and vulnerable children in Kibera

**Tumaini International Trust** Provides education sponsorship and medical care to orphans and vulnerable children, and training for caregivers and communities in income-generating activities

**Village HopeCore International** Provides vulnerable children with access to education and medical care, and livelihood support to their caregivers

**Women's Institute for Secondary Education and Research** Provides educational and health support to girls and their communities

**LESOTHO**

**Phelisanong Pitseng with Disabled Group** Provides disabled, orphaned and vulnerable children with quality education, residential care, nutrition, health, and basic services

**Thuso-E-Tla-Tsoa-Kae Primary School** Provides free tuition and boarding, physical therapy, and livelihood support for children with severe and multiple disabilities

**Touching Tiny Lives Trust** Provides integrated care to malnourished children under five and their caregivers in rural Mokhotlong and Thaba Tseka districts

**MALAWI**

**Children of Blessing Trust** Provides therapeutic and health services, nutrition, and specialized education for disabled and malnourished children

**Foundation for Community and Capacity Development** Provides ECD, community prevention of mother to child transmission of HIV, adolescent HIV prevention, and vocational skills training for youth in Nkhotakota

**Fountain of Life** Provides trauma and psychosocial counseling, community awareness, and linkage to support services for child and adolescent victims of sexual abuse and gender-based violence in four districts

**KINDLE Orphan Outreach** Provides health care and educational support for orphaned and vulnerable children in partnership with local communities

**Life Concern Organization** Advocates against child sexual abuse, increases access to education, and promotes sexual reproductive health and rights among orphans and vulnerable children and adolescents in Rumphu

**Mangochi Orphans Education and Training** Provides free quality primary school education, nutrition, and essential support to orphans and vulnerable children

**Matunkha Development Trust** Provides access to education, health services, and psychosocial care for orphans and vulnerable children

**Rights Institute for Social Empowerment** Provides quality health and education services for children, adolescents, and women

**Urunji Child-Care Trust** Provides essential nutrition for children, and malaria prevention in rural Lilongwe District

**Youth For Development and Productivity** Provides essential services to children and youth and ensures food security for vulnerable families in rural Zomba district

**MOZAMBIQUE**

**Associação Comunidade Moçambicana De Ajuda** Provides education, health, and nutrition support for the well-being of orphans and vulnerable children and their families

**Associação Hixikanwe** Provides integrated support and care to children and families affected by HIV/AIDS in seven districts of Maputo Province

**Associação Kindlimuka** Provides psychosocial support, education, health, and nutrition support to orphans and vulnerable children and their families in four districts of Maputo Province

In 2019, **Kidzcan**, the only organization in Zimbabwe dedicated to supporting children with cancer, provided specialized care and services to 895 children.

## THE ELMA COMMUNITY GRANTS PROGRAM

Mozambique continued

- Associação Moçambicana de Apoio à Criança Órfã de Pais Vítimas De HIV-SIDA** Provides health, education, vocational development, and livelihood support to children and their families in Maputo and Gaza provinces
- Associação Moçambicana para o Desenvolvimento Comunitaria Concertado (AMDEC)** Provides ECD, nutrition, education, and prevention of mother to child transmission of HIV support to vulnerable families living in Maputo and Gaza provinces
- Associação Movimento Social São Gabriel** Provides ECD, educational services, nutritional support, and after-school activity for children living in Matola City

- Associação Pára o Desenvolvimento Comunitário Kuwangisana** Provides ECD, remedial education, and prevention of mother to child transmission of HIV services to women and children living in rural Sofala Province
- Associação Wona Sanana** Provides technical support to ECGP Philanthropies staff and community-based organizations in Mozambique during the grant development and grant management processes

- Caritas Regional De Chokwe** Provides ECD services, nutritional, and housing support to orphaned and vulnerable children in the Gaza Province

## NAMIBIA

- The Association for Children with Language, Speech and Hearing Impairments of Namibia** Provides quality, specialized education and other services to disadvantaged deaf and hearing-impaired children and their caregivers
- Cheshire Homes (Namibia) Trust** Project support to provide term-time accommodation, therapeutic treatment, and assistance to children with disabilities in the Zambezi and Kavango regions
- Light for the Children Foundation** Provides nutritional, educational, and home-based care for orphans and vulnerable children in Gobabis
- Oonte Orphans and Vulnerable Children Organization** Provides nutrition, education, and psychosocial support to orphans and other vulnerable children in Ondangwa
- The Promiseland Trust** Provides access to education and nutritional support to children in Kuisebo township
- Walvis Bay Child and Family Centre** Provides education, therapy services, and psychosocial support for physically and intellectually disabled children in Walvis Bay

## RWANDA

- Centre Cyprien et Daphrose Rugamba** Transforms the lives of vulnerable street children by rehabilitating, educating, and providing skills training before reunifying them with their families
- Centre Marembo Organization** Provides education, shelter, medical care, and re-integration of vulnerable girls rescued from the streets in Kigali and surrounding communities
- We-ACTx for Hope** Provides education, medical care, food, and psychosocial support to children living with HIV/AIDS in Nyarugenge, Kicukiro, and Gasabo districts

## SOUTH AFRICA

- Bizweni Centre for Children with Disabilities** Provides tailored ECD services, nutrition, and transport support to children with disabilities and their families in Somerset West, Western Cape
- Breede Valley Association for Persons with Disabilities** Provides services to improve the quality of life of children and youth with disabilities and their families
- Bulungula Incubator** Provides children with quality education, nutrition, health, and basic services in rural Xhora Mouth Administrative Area in Eastern Cape



Kiptown Youth

## THE ELMA COMMUNITY GRANTS PROGRAM

South Africa continued

- The Butterfly Art Project** Provides psychosocial support through expressive art therapy for children who experience multiple forms of trauma, and trains caregivers and teachers to facilitate these sessions
- ChildSafe** Equips parents, caregivers, service providers, and children to reduce preventable childhood injuries and accidents
- Community Action Towards a Safer Environment** Provides after-school care and youth development to vulnerable young children and adolescents living in Hanover Park, Western Cape
- Dialanathi** Provides psychosocial support for children, youth, and their families through play therapy, support groups, training, and mentorship in Willowfontein and uMgungundlovu districts
- Enlighten Education Trust** Provides educational, recreational, and youth leadership development support to children in underserved communities in the Overstrand District, Western Cape
- Feed The Babies Fund** Provides nutrition and ECD support services to children, and training for ECD practitioners
- Ga-Mokaba Reading Room** Provides after-school education and nutrition support, and increases access to community healthcare for children and their families

- Hantam Community Education Trust** Provides a continuum of integrated educational and humanitarian care for children, youth, and their families living on farms
- HI HOPES** Provides early intervention services and support to hearing-impaired infants and their families in six provinces
- Isibani Sethemba** Provides child protection services, livelihoods support, and palliative care to children and their families
- Kliptown Youth Program** Provides after-school and nutrition support, computer literacy, recreational activities, and vocational development support to children and youth in the densely populated township of Kliptown, Soweto
- Kuyasa Horison Empowerment** Provides integrated after-school care, ECD services, nutrition support, and youth development to vulnerable children and adolescents living in Kayamandi, Stellenbosch, Western Cape
- Lesedi Educare Association** Provides children with access to quality ECD in rural and urban communities
- Malamulele Onward** Provides comprehensive rehabilitation therapy to children with cerebral palsy who live in underserved rural areas

In 2020, 731 children received nutritional support and after-school programming through **Thanda** ECD centers in KwaZulu-Natal, South Africa.



## THE ELMA COMMUNITY GRANTS PROGRAM

South Africa continued

- Musicworks** Provides psychosocial support through music therapy to children who experience trauma
- Net vir Pret** Provides integrated after-school care and youth development to vulnerable young children and adolescents living on farms in the Barrydale area

- The Rachel Swart Fund** Provides assistive devices for children with physical disabilities
- Refugee Children's Project** Provides educational and nutrition support, vocational skills training, and child protection services for refugee children and their families

- Siyakwazi** Provides quality, specialized early childhood services to children with disabilities and their caregivers
- Sunshine Association** Provides ECD services to children with disabilities and training for ECD practitioners and parents to promote inclusive education
- Thanda After-School** Provides ECD, after-school care, and livelihood support to families
- The Ububele Educational and Psychotherapy Trust** Provides community-based psychological care and support to children, pregnant women, and mothers in Alexandra and surrounding areas in Johannesburg
- Uhambo Foundation** Provides training and support services to families and communities of children with disabilities
- Western Cape Forum for Intellectual Disability** Provides advocacy, resources, and support services to organizations that serve children with intellectual disabilities
- The Westlake United Church Trust** Provides quality ECD, support of orphans and vulnerable children, and a community outreach program and support center for disadvantaged families
- Woza Moya Community Development Project** Provides quality home-based care and essential support to orphaned and vulnerable children and their families in rural Ofafa Valley

- Zisize (Ingwavuma) Educational Trust** Provides education, health, nutrition, and psychosocial support to children and their families living in rural areas

### ESWATINI (SWAZILAND)

- Moya Trust** Provides holistic care to orphaned and vulnerable children in the rural communities of the Lombambo Lomdzala area
- Siphilile Maternal And Child Health** Provides health and nutrition home-based services to pregnant women and vulnerable children in underserved peri-urban areas in Manzini District
- Vusumnotfo** Trains community members on social, economic, and agricultural development, and trains teachers and caregivers on ECD best practices in the rural area Ngonini in the Hhohho region

### TANZANIA

- Amani Centre for Street Children** Provides rehabilitation, education, and skills training to vulnerable street children before reintegrating them into the community
- Forever Angels** Provides medical care and nutrition to orphans and vulnerable babies in Mwanza
- Malaika Orphanage Foundation** Reintegrates street children into the community and provides a home, education sponsorship, and medical care to those with no caregivers

54,052 children with disabilities, their families, and their caregivers are served by 76 of the organizations supported by ECGP.

Mukisa Foundation / Jjumba Martin

## THE ELMA COMMUNITY GRANTS PROGRAM

Tanzania continued

**Monduli Pastoralist Development Initiative** Provides pre-school education to pastoralist children and capacity building to teachers and communities in Monduli and Longido districts

**Umoja Tanzania** Provides children who have dropped out of formal education with skills training, feeding, medical care, and psychosocial support

### UGANDA

**Adina Foundation** Provides physiotherapy, access to surgery, and education to children with mobility disabilities as well as economic empowerment to their parents and communities

**African Community Center for Social Sustainability** Provides support to orphans and vulnerable children and community members through education, health care services, and economic empowerment activities in Nakasongla, Kiboga, Luweero, Nakaseke, and Wakiso districts

**Arlington Academy of Hope Uganda** Provides opportunity for school-age children to access meals, healthcare, and basic education in Buduuda, Manafwa, and Namisindwa districts

**Art of a Child** Provides quality education, feeding support, and access to safe learning spaces to children and youth living in informal settlements

**Bless a Child Foundation** Provides access to treatment, palliative, and psychosocial care to paediatric cancer patients and support to their caregivers in Kampala and Gulu districts

**Brick by Brick Uganda** Provides access to quality education, adolescent health, and maternal and newborn care in Rakai District

**Child Restoration Outreach** Rebuilds and transforms the lives of vulnerable street children by reconnecting them with their families and empowering them to become productive members of their communities in Mbale, Masaka, Jinja, and Lira districts

**Family of Africa** Provides education sponsorship, nutrition, and medical care to children born in prison and other vulnerable children and youth in Kampala, Mukono, and Luwero districts

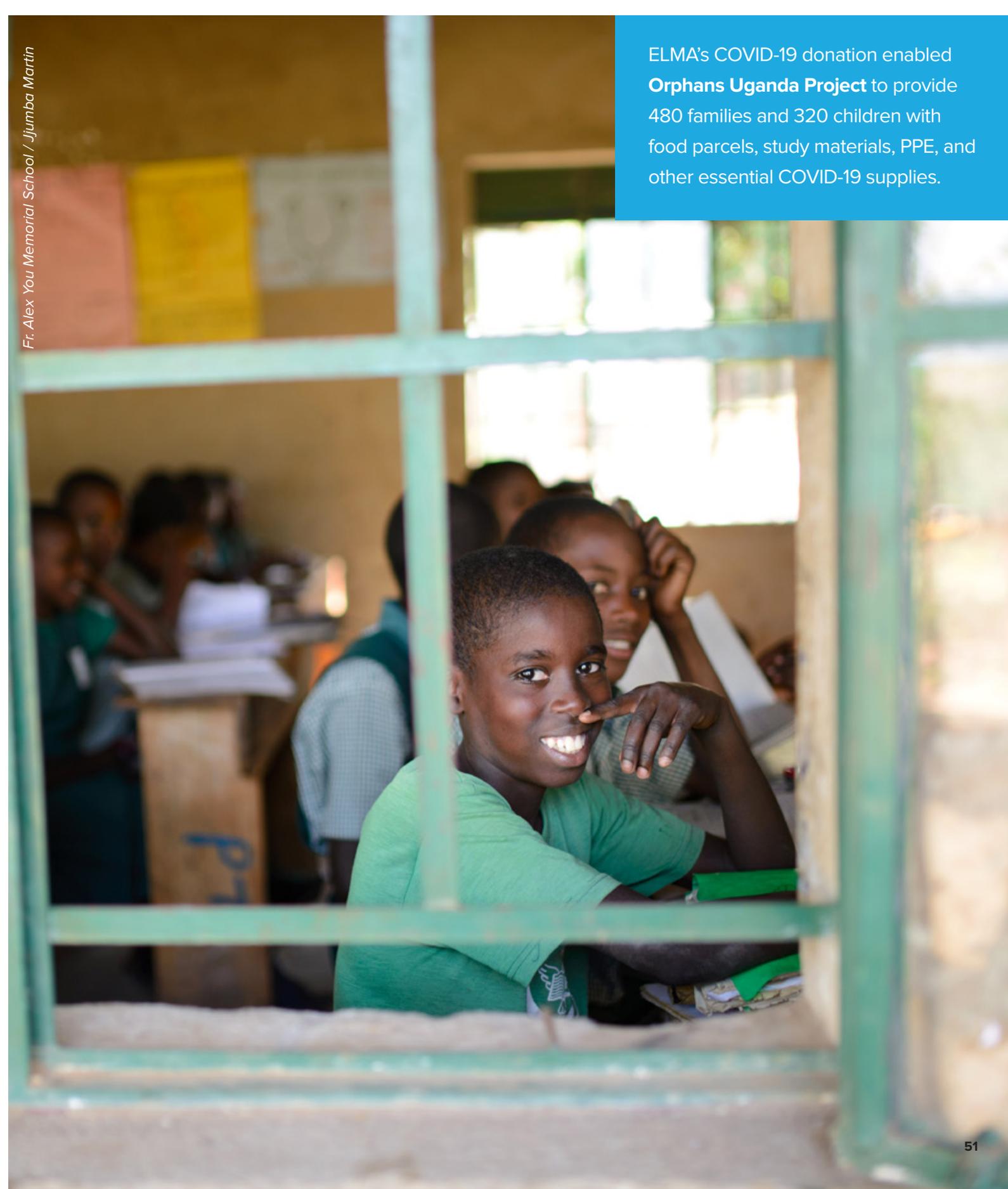
**Fr. Alex You Memorial School** Provides quality nursery and primary education and holistic development for communities in Mubende district

**Girl Up Initiative Uganda** Provides adolescents and young women opportunities to thrive and succeed as leaders in their communities through holistic education and livelihood support in Kampala district

**Health Child** Provides ECD services, feeding support, healthcare to children and mothers, and livelihood support to women and girls

ELMA's COVID-19 donation enabled **Orphans Uganda Project** to provide 480 families and 320 children with food parcels, study materials, PPE, and other essential COVID-19 supplies.

Fr. Alex You Memorial School / Jjumba Martin



## THE ELMA COMMUNITY GRANTS PROGRAM

Uganda continued

<b>Kabubbu Development Project</b>	Provides health care and education services to orphans and vulnerable children, and livelihood support to community members to improve their social and economic well-being in Wakiso District
<b>Katalemwa Cheshire Home for Rehabilitation Services</b>	Provides comprehensive rehabilitation, nutrition, and education support to children with disabilities, and entrepreneurship training to their caregivers
<b>Kawempe Home Care</b>	Provides medical care, education sponsorship, and psychosocial support to vulnerable children, and youth with cancer and those affected by HIV/AIDS
<b>Kyaninga Child Development Centre</b>	Provides therapy care, assistive devices, and access to quality education to children with disabilities
<b>Mukisa Foundation</b>	Provides therapeutic care, medical treatment, and educational support to children and youth with special needs and their caregivers
<b>Soft Power Education</b>	Provides safe learning environments and education for children in rural populations and training for community members to develop their own sustainable livelihood projects

<b>Soletterre Strategie di Pace ONLUS</b>	Provides palliative therapy to vulnerable children with cancer and supports children in refugee host communities to access education, psychosocial support, and healthcare
<b>SOUL Foundation</b>	Provides education sponsorship to children, and skills training for community members, especially women
<b>Sponsorship of Orphans Uganda Project</b>	Provides quality education, nutrition, and shelter to orphans and vulnerable children and livelihood support to their parents in six Eastern districts
<b>United Future Foundation Uganda</b>	Provides quality education, medical care, feeding, and psychosocial support to vulnerable children
<b>Wakisa Ministries</b>	Provides accommodation, medical care, nutrition, education sponsorship, counselling, and life skills training to pregnant teenage girls in Kampala and Wakiso districts
<b>Wells of Hope Ministries</b>	Provides educational, psychosocial, medical, and feeding support to children of prisoners and similar care to their parents

## ZAMBIA

<b>Africa Directions</b>	Youth-led organization that provides a wide range of services including psychosocial support, health services, and life skills training to young people ages 4-26 in Lusaka and North-Western provinces
<b>Children in Distress</b>	Provides essential services to children and their caregivers in peri-urban communities
<b>Lubuto Library Partners</b>	Provides education, psychosocial support, economic empowerment, creative self-expression, and health information and services to children and adolescents
<b>Mapalo Support Group</b>	Provides support to HIV-positive mothers and HIV-exposed infants with best feeding and nutrition practices in order to eliminate HIV mother to child transmission
<b>Pride Community Health Organization</b>	Provides access and early uptake of antenatal care, HIV treatment, and care to vulnerable communities
<b>Special Hope Network Zambia</b>	Provides special education and therapeutic services to children with intellectual disabilities and support to their caregivers
<b>Tiny Tim and Friends</b>	Provides medical, nutritional, and psychosocial support to HIV-positive orphans, vulnerable children, and pregnant women

<b>Village of Hope - Mongu Branch</b>	Provides nutrition, medical care, education, and psychosocial support to orphans and vulnerable children and their families in Western Province
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## ZIMBABWE

<b>Chiedza Child Care Centre</b>	Provides educational, health, and livelihood support to vulnerable children and their caregivers
<b>Chiedza Community Welfare Trust</b>	Provides educational, healthcare, and psychosocial services to children in underserved rural communities
<b>Child Protection Society</b>	Provides essential health, education, and protection services to children in high-density suburbs
<b>Edward Ndlovu Memorial Trust</b>	Provides access to educational resources in rural and urban schools and communities of Gwanda district, Matabeleland South Province
<b>Heather Chimhoga Orphan Care</b>	Provides education, nutrition, health, and livelihood support to children and their families
<b>Kidzcan, Children's Cancer Relief</b>	Provides medical and psychosocial care to children living with cancer and blood disorders
<b>NZEVE Deaf Children's Centre</b>	Provides holistic education and psychosocial interventions for deaf children and their families
<b>Rozaria Memorial Trust</b>	Provides educational, health, and nutritional support to vulnerable children

# The ELMA Relief Foundation

invests in relief efforts  
anywhere in the world  
with an emphasis on  
children in Africa

**FOCUS AREA**  
Response & Recovery



**Grantee**  
Médecins Sans Frontières

**Geography**  
Global

**Focus Area**  
Response & Recovery

Médecins Sans Frontières / Albert Masias

# Response & Recovery

These investments address the urgent needs of disaster-affected communities and support the rebuilding of lives and communities following a disaster

**Africaid Zimbabwe** Contribution to support relief efforts in Chimanimani and Chipinge districts in the immediate aftermath of Cyclone Idai

**Alliance for International Medical Action (ALIMA) Global** Project support for rapid emergency response assessments and program startups

**Camfed International Zimbabwe** Project support for essential supplies and financial support to women and girls in the aftermath of Cyclone Idai

**Catholic Relief Services Malawi** Project support for shelter and Water, Sanitation, and Hygiene infrastructure reconstruction as part of Cyclone Idai recovery in Chikwawa and Zomba

**Children's Health Fund United States** Project support to expand medical and mental healthcare programming for migrant children and families in New Orleans

**Concern Worldwide Kenya** Project support for scaling malnutrition management as caseloads exceed emergency thresholds

**Kenya** Project support for livelihoods and food security in response to desert locust swarms in Marsabit County

**GiveDirectly Bahamas** Project support for cash transfers for low-income individuals affected by Hurricane Dorian in Abaco

**Global Links Nicaragua** Contribution to re-equip and re-establish health services in the clinics and hospitals destroyed by excessive flooding and Hurricanes Eta and Iota

**International Rescue Committee Global** Project support for core operations costs of Airbel Center (IRC's R&D Lab), which seeks to develop scalable, breakthrough solutions addressing severe humanitarian problems

**Global** Contribution to IRC's Crisis Response Fund, a flexible pool of funding for response to emergencies around the globe; ELMA funds are required to be matched on a 2-1 basis

**Jordan, Lebanon** Project support to integrate ECD interventions into existing health, education, and child protection programs for refugees and host communities



Last Mile Health / Rachel Larson

**Jazz Foundation of America United States** Contribution to support musicians and their families affected by Hurricane Maria in Puerto Rico

**Médecins du Monde Global** Project support to launch exploratory missions and early stage emergency responses with a focus on underreported and underfunded crises

## THE ELMA RELIEF FOUNDATION

Response & Recovery continued

- Médecins Sans Frontière** Flexible support for emergency medical responses for disaster-affected communities  
*Global*
- Opera San Francisco Saverio (CUAMM)** Project support for medical relief efforts in Beira, in the aftermath of Cyclone Idai  
*Mozambique*
- Solidarités International** Project support for provision of access to clean water and Water, Sanitation, and Hygiene infrastructure in response to forced displacement  
*Burkina Faso*
- Global* Project support for rapid emergency response assessments and program startups
- South Sudan* Project support for emergency Water, Sanitation, and Hygiene programming serving conflict-affected populations in Fashoda County
- South Sudan* Project support for cholera preparedness and response
- Stichting War Child** Project support for the provision of psychosocial support for Syrian refugee caregivers, and building the knowledge base on how caregiver wellbeing contributes to child wellbeing  
*Lebanon*
- Lebanon* Project support for education, protection, and psychosocial support for Syrian refugee children

# Special Opportunities

On occasion, we invest in programs that meet the mission of this foundation but are outside our main focus areas

- Alliance for International Medical Action (ALIMA)** General support to enable a growing humanitarian organization to expand its footprint, improve the quality of its programs, and diversify its funding base  
*Global*
- Global* No-interest, no-fee, unsecured draw-down finance facility to provide working capital during predictable cash shortfalls
- GiveDirectly** Project support for cash transfers to refugees, and to build a global evidence base informing future cash-based interventions in refugee settings  
*Rwanda*
- Humanitarian OpenStreetMap Team** General support for an organization focused on mapping 1 billion currently unmapped people, to better target humanitarian and other interventions  
*Global*
- NPH-USA** General support for St. Damien Pediatric Hospital, Haiti's premier children's hospital  
*Haiti*





# The ELMA Growth Foundation

invests in the growth of  
organizations that improve  
the lives of low-income  
communities in Africa

## **FOCUS AREA**

African Social Entrepreneurship



Bridges to Prosperity / Collin Hughes

**Grantee**  
Bridges to Prosperity

**Geography**  
Rwanda

**Focus Area**  
African Social Entrepreneurship



# African Social Entrepreneurship

These investments support organizations that have a demonstrated track record of social impact and a realizable strategy for scale and sustainability

**African Leadership Academy**  
*Africa* Project support to provide financial aid for current students, and to a program that links alumni to careers in public health on the continent

**Ashesi University College**  
*Ghana* General support to a growing private university focused on educating entrepreneurial leaders; up to USD700,000 of this grant will be paid out as a 1-1 match to any donations from African foundations, corporations, or individuals donating at least USD100,000

**Bridges to Prosperity**  
*Rwanda* Project support to construct 80 pedestrian footbridges to improve access to clinics, schools, and markets in rural areas, in partnership with the Rwandan government

**Harambee Youth Employment Accelerator**  
*South Africa* Project support to the Work Seeker Support program which aims to provide young work-seekers with skills and support to enhance their likelihood of gaining employment

**IDinsight**  
*Africa* Project support to expand the Africa-based team and capacity to deliver measurement and evaluation services to the continent's social and public sectors

**Kepler**  
*Rwanda* General support to a growing organization that provides affordable higher education to refugee and low-income students, using a blended learning and job-readiness model

**Lwala Community Alliance**  
*Kenya* General support for a growing organization delivering community health, education, clinical care, and nutrition services

**One Acre Fund**  
*Africa* Five-year, low-interest subordinated finance facility for short-term working capital needs

*Africa* General support for a rapidly growing social enterprise that offers comprehensive agricultural training, supplies, and financing to improve the livelihoods of subsistence farming families

**Project Mercy**  
*Ethiopia* General support for a holistic community development agency serving 100,000 people in three regions through provision of education, essential health care, vocational training, and water and sanitation

**Root Capital**  
*Kenya, Rwanda, Tanzania, Uganda* Project support to deliver financial training and strengthen market connections for agribusinesses

**Southern New Hampshire University**  
*Kenya, Malawi, Rwanda, South Africa* Project support to expand the Global Education Movement, an online competency-based university for refugees

**Unjani Clinics**  
*South Africa* General support for a growing social franchise of nurse-run primary healthcare clinics serving low-income communities

As of December 2020, the **Unjani** network of 81 clinics, owned and operated by Black women, served 1.6 million patients from townships and rural areas in South Africa.

# The ELMA Music Foundation

invests in organizations that use music to improve outcomes for children and youth in the United States and South Africa

## FOCUS AREAS

Music & Youth Development

In-School Music Programs

Music in Early Childhood Development

Music & Opportunity Youth



**Grantee**  
Memphis Music Initiative

**Geography**  
United States

**Focus Area**  
Music & Youth Development

# Music & Youth Development

These investments support organizations that use music programming to advance youth development

**A Place Called Home**  
*United States* Project support for the Music Department of a comprehensive after-school youth development center in South Central Los Angeles, CA

**After-School All Stars**  
*United States* Project support to expand national free after-school music programming to 1,200 youth in 30 public schools

**Brooklyn Community Foundation**  
*United States* Project support to a community foundation for sub-granting and technical assistance to small music-based youth development organizations in Brooklyn, NY

**The Door - A Center of Alternatives**  
*United States* Project support for the music and performing arts programming of a community-based organization that serves youth ages 12-21 in the areas of health, education, the arts, personal development, and career services in New York City, NY

**East Bay Center for the Performing Arts**  
*United States* Project support for the after-school music and performing arts programming of a longstanding community-based organization in Richmond, CA that serves youth ages 3-18

**Ellis Marsalis Center for Music**  
*United States* General support for an organization providing underserved children and youth from the Ninth Ward of New Orleans, LA the opportunity to study music through arts-focused youth development programs

**Living Classrooms Foundation**  
*United States* Project support for after-school music education programming that links underserved children and youth to broader youth development services in multiple sites in Baltimore, MD and Washington, D.C.

**Mama Foundation for the Arts**  
*United States* Contribution to the Harlem, NY-based Gospel for Teens after-school music program, which provides free intensive training and performance opportunities in gospel music for 350 mostly low-income teenagers

**Memphis Music Initiative**  
*United States* Project support to sub-grant and build capacity at three community-based, youth development organizations with music programming in Tennessee

In 2020, **The Music and Youth Development Alliance (MYDA)**, a coalition of eight community-based organizations across the United States, connected 6,312 young people to comprehensive youth development services through music and the arts – including programming to understand and confront injustice and advance racial equity.

## THE ELMA MUSIC FOUNDATION

Music & Youth Development continued



VH1 Save the Music Foundation

- The Miami Foundation**  
*United States* Project support for The Miami Music Alliance, a collaborative effort of six organizations to provide 5,100 pre-K through high school students in Miami Gardens, FL with sequential music education and socio-emotional support through in-school and after-school programs
- Neutral Zone**  
*United States* Project support for a youth driven music and performing arts program serving teenagers ages 13-19 in Ann Arbor, MI
- Renaissance Youth Center**  
*United States* Project support for the music programming of a community-based youth development organization in Bronx, NY

- RYSE**  
*United States* Project support for the Media, Arts, and Culture program of a community-based youth development organization that provides a safe space for creative expression, youth leadership, and social justice in Richmond, CA
- Soulsville Foundation**  
*United States* Project support for Stax Music Academy, which provides extended day/after-school music instruction and comprehensive youth development programs in Tennessee
- Spy Hop Productions**  
*United States* General support for an organization that offers music and arts programming as a component of complementary youth development services in Utah

- Youth Empowerment Project**  
*United States* General support for a community-based, music-focused youth development organization that improves economic opportunities for young people in the creative arts in Louisiana
- Youth on Record**  
*United States* General support for a community-based, music-focused youth development organization that improves economic opportunities for young people in the creative arts in Colorado

## In-School Music Programs

These investments support organizations that create access to high-quality, sequential music programming in primary and secondary schools

- Grammy Music Education Coalition**  
*United States* General support for an initiative to upgrade and modernize in-school music programs and increase music education participation for underserved students

- Harlem Children's Zone**  
*United States* Project support for the music program of a community-based organization dedicated to the healthy development of children from pre-natal through college in Central Harlem
- VH1 Save The Music Foundation**  
*United States* Project support for city-wide music education advancement in New Orleans, LA schools
- Project support for music programs and classes in Newark Public Schools
- Project support to adapt current music education programming in New Jersey and to accommodate COVID-19 restrictions





# Music in Early Childhood Development

These investments further our understanding of music's potential impact on early childhood development

**The Carnegie Hall Corporation**  
*United States*

Project support pairing low-income and vulnerable new parents with teaching artists to write and sing lullabies to support maternal health, aid child development, and strengthen the bond between parents and children in New York City, NY

**Mind Builders Creative Arts**  
*United States*

General support for an after-school center that includes music programming in creative youth development and early childhood classes in Bronx, NY

**United Way of Greater Houston**  
*United States*

Project support to integrate music into an early childhood education program serving low-income families in Texas



# Music & Opportunity Youth

These investments help us learn how music and arts programming can strengthen services for opportunity youth, particularly justice-involved youth

**Big Thought**  
*United States* Project support for the intensive performing arts program, Creative Solutions, to help disengaged youth transition out of the juvenile justice system in Dallas, TX

**Guitars Over Guns**  
*United States* General support for an organization that strengthens music-based interventions for underserved and justice-involved youth in Miami, FL and Chicago, IL

**Recess Art**  
*United States* Project support for an arts-based diversion program providing youth with alternatives to incarceration in Brooklyn, NY



# Special Opportunities

On occasion, we invest in programs that meet the mission of this foundation but are outside our main focus areas

**Berklee College of Music**  
*United States* Project support for need-based scholarships for youth from The ELMA Music Foundation's U.S.-based grantees to attend a four-year undergraduate program

**Jazz Foundation of America**  
*United States* General support for Jazz Foundation of America's Musicians' Emergency Fund, which provides assistance to artists in need

Project support for the Agnes Varis Jazz in the Schools Program which extends the careers of aging artists and brings music to schools, nursing homes, and hospitals nationwide

**Manhattan School of Music**  
*United States* Project support to establish the Hugh Masekela Heritage Scholarship for six South African students to attend the Manhattan School of Music's undergraduate program

# The ELMA Vaccines & Immunization Foundation

invests in expansion of immunization coverage for children, with an emphasis on Africa

**FOCUS AREA**  
Supply Chain & Delivery



## Supply Chain & Delivery

These investments support innovation to expand vaccine delivery

- The GAVI Alliance Tanzania** Project support to scale up remote temperature monitoring technology, and operationalize national and global analytics tools to identify and respond to cold chain failures and weaknesses
- JSI Research and Training Institute Kenya, Tanzania** Project support to build the capacity of health teams to identify, prioritize, and respond to supply chain problems efficiently in order to improve vaccine availability and potency
- Nexleaf Analytics Kenya, Tanzania** Project support to scale vaccine remote temperature monitoring during transportation and to provide real-time data analytics to guide interventions to safeguard the country's vaccines



# The ELMA South Africa Foundation

invests in organizations  
supporting development and  
progress in South Africa

**FOCUS AREA**  
Supporting the Constitution



**Grantee**  
SECTION27

**Geography**  
South Africa

**Focus Area**  
Supporting the Constitution

# Supporting the Constitution

These investments support organizations working to realize the constitutional rights of everyone living in South Africa

**The Black Sash Trust**  
*South Africa* General support for an organization supporting South Africans to recognize and exercise their human, social, and economic rights

**Centre for Applied Legal Studies at the University of Witwatersrand**  
*South Africa* General support for a human rights law center working to advance the Constitution, protect the rule of law, and ensure democratic structures advance the rights of all people living in South Africa

**Corruption Watch**  
*South Africa* General support for an organization encouraging and enabling informed public participation in opposing corruption, with a focus on strengthening engagement and accountability around education, health, and socio-economic rights

**Legal Resources Trust**  
*South Africa* General support for a social justice organization using the law to defend, protect, and enable the constitutional rights of vulnerable, poor, homeless, and landless people and communities

**SECTION27 South Africa** General support for a public-interest law and advocacy center that uses litigation, advocacy, and community mobilization to help realize the rights to education, health care, and food. Part of the grant was a challenge grant which SECTION27 successfully utilized to encourage more South Africans to give to this critical social justice organization.

**Socio-Economic Rights Institute of South Africa**  
*South Africa* General support for a public interest law firm that provides professional, research, advocacy, and litigation services to communities, movements, and civil society organizations which seek to enforce socio-economic rights

**Women's Legal Centre Trust**  
*South Africa* General support to a womxn-focused law center conducting constitutional litigation, advocacy, and direct legal support on gender issues



The DG Murray Trust

## A commitment to evidence

ELMA has an ongoing commitment to Measurement and Evaluation (M&E) in order to assess and improve the social returns on our investments. Critically, evaluations supported by ELMA focus on informing decision-making and learning — both for ELMA and the field at large — rather than on forcing accountability.

We value different forms of evaluation at different stages of a program. What is most crucial is that evaluations are “fit-for-purpose” — that is, the purpose, use, and users of an evaluation inform its design, resourcing, and timing. We believe in the judicious use of resources and prioritize the evaluation of investments that are strategically important and/or that have the potential to influence policy, funding, and practice. This in turn requires a strong commitment to using and sharing evidence generated from evaluations, as well as a process that is collaborative and consultative with internal and external stakeholders.



Plan International / Jjumba Martin

## M&E partnerships in 2019 and 2020

- |   |  |   |  |
|---|--|---|--|
| <p><b>African Population and Health Research Centre</b><br/>Kenya</p> | <p>Implementation research, outcomes evaluation, and cost analysis for a program that integrates home and facility-based ECD counseling into health system services</p>                              | <p><b>Stellenbosch University</b><br/>South Africa</p>                              | <p>Longitudinal study to measure the impact of a home-visiting program on maternal and child health and child cognitive development</p>  |
| <p><b>Ichuli Consulting</b><br/>Uganda</p>                            | <p>Evaluation of ELMA-funded Aga Khan Foundation program to improve early childhood services in three districts</p>  | <p><b>South African Medical Research Council</b><br/>South Africa</p>               | <p>Evaluation of Mphatlatlasane, an ELMA-funded sexual, reproductive, and maternal and newborn health program. Evaluation will assess the program’s impact on newborn mortality and mothers’ experience of care, and help identify factors that contribute to quality improvement.</p> |
| <p><b>Innovations for Poverty Action</b><br/>Uganda</p>               | <p>Service agreement to provide ongoing measurement, evaluation, and learning support to an ELMA-funded ECD community of practice</p>  | <p><b>University of KwaZulu-Natal, Centre for Rural Health</b><br/>South Africa</p> | <p>Evaluation of the implementation and effectiveness of electronic Integrated Management of Childhood Illness in primary health care clinics in KwaZulu-Natal</p>   |
| <p><b>Itad</b><br/>Africa</p>   | <p>Evaluation of Sightsavers Accelerate program’s contribution to eliminate potentially blinding trachoma in eight African countries and speed up progress towards elimination in several others</p> |   |  |



## The ELMA Philanthropies provides philanthropic advisory services to The ELMA Group of Foundations

From locations in New York, Cape Town, Johannesburg, and Kampala, our team develops program strategies, identifies and explores investment opportunities, monitors and evaluates investment performance, and manages strategic partnerships for The ELMA Group of Foundations.

[Visit \[elmaphilanthropies.org\]\(http://elmaphilanthropies.org\) to learn more](http://elmaphilanthropies.org)

Aga Khan Foundation / Jjumba Martin

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### The ELMA Philanthropies Services (U.S.) Inc.

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Robyn Calder Harawi  
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Meron Makonnen *(effective August 2020)*  
Thomas McPartland  
Bernadette Moffat

### The ELMA Philanthropies Services (Africa) (Pty) Ltd.

Robyn Calder Harawi  
Stanley Fletcher  
Thomas McPartland  
Bernadette Moffat

### The ELMA Philanthropies Services (East Africa) Limited

Robyn Calder Harawi *(effective February 2019)*  
Thomas McPartland

## Our values

- Humility and integrity
- Respect for human dignity and diversity
- Pursuit of excellence
- Commitment to partnership
- A results-orientation informed by continuous learning





Janet, a community health worker with Living Goods, visits 15-20 families every day in Kawempe, a community of 20,000 people in Kampala, Uganda. She has been instrumental in educating her community on proper COVID-19 safety precautions.